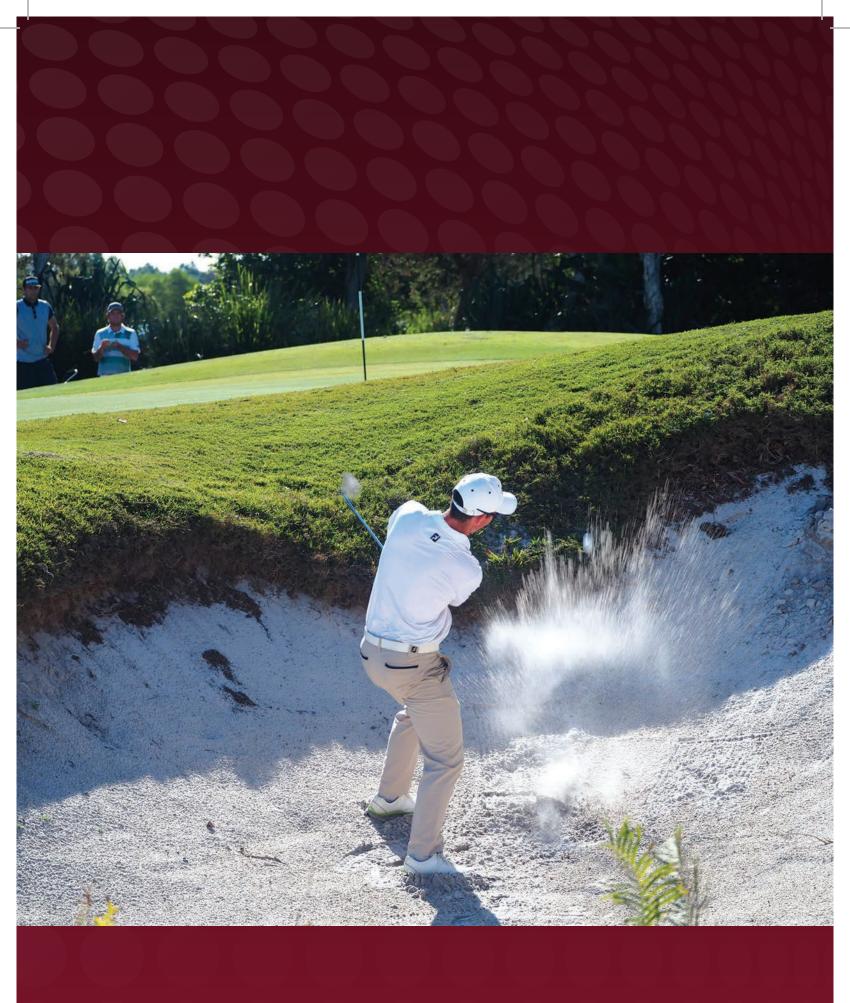


# **GolfQueensland** More people playing more golf



Golf Queensland Limited Annual Report For the year ending 31 December 2016



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### **Golf Queensland Limited**

A.C.N. 126 091 450 A.B.N. 54 126 091 450

14 Walden Lane BOWEN HILLS, QLD 4006 PO Box 50 RBH HERSTON, QLD 4029 www.golfqueensland.org.au

**Front cover image:** The South East Queensland Pee Wee Pennants launch at The Brisbane Golf Club **Inside front cover image:** Charlie Dann finding the bunker during the Queensland Men's Stroke Play at Pacific Harbour Golf Club **Inside back cover image:** Brett Coletta victorious at the Isuzu Queensland Open

# **Board of Directors**

### **Peter Castrisos \***



# David Brett (Chair)\*\*



# Lorraine Matthews



Judy Logan





# **Patrick Twomey**



Andrew Slack \*\*\*

**Carmel O'Keeffe** 









\*Resigned from Chair December 2016

- \*\* Elected to the Chair in 2016
- \*\*\* Elected to the Board in 2016

# Staff



Matthew Sedgman, Finance Manager; Lindsay Ellis, Chief Executive Officer; David Webber, Club Support and Development Manager and Samantha Houston, Administration Officer.



Luke Bates, Manager – Golf Operations; Tony Meyer, High Performance Program Manager; Matt Field, Golf Operations Officer and Chris Evans, Golf Operations Officer.



Sally Stringer, Development Officer; Adrian Hewat, Manager – Participation Development; Scott Simons, Development Officer and Danielle Duncan, Participation Events and Membership Officer.



Louise Corrigan, Communications and Marketing Officer; Virginia Irwin, Program Officer; Claire Power, Communications and Marketing Manager and Kirsty Wrice, Communications and Marketing Officer.

# **Chair's Report**



In 2016, Golf Queensland has been able to realise a number of long-term strategies for the benefit of the Queensland golfing community. These strategies have come through commitment to our long-term plans, actually across two Strategic Plans, and substantial

David Brett -Chull

work by both Board and staff of Golf Queensland over a number of years.

In particular, I am proud to have been personally associated with the establishment of the Club Support and Development program. I am extremely pleased to report the support for the program in 2016 has been overwhelming. This result was the culmination of several years' work and varying plans to assist the development of clubs dating back to 2010. Up to the end of 2016, 127 clubs have used the Club Support and Development program, the online Club Support Centre was visited 2,574 times, 88 clubs as well as district personnel have participated in the state-wide workshop program and our grant writing assistance service resulted in \$887,000 in grants received in 2016. These are all great results for the uptake of the program. However, we do recognise more work is needed and the health of clubs is still a challenge, particularly those small and medium sized clubs in country areas where the economic factors have impacted on membership numbers.

The new Junior Golf Queensland program commenced operations in 2016. This followed agreement with the Board of the former Greg Norman Junior Golf Foundation to merge their operations under Golf Queensland. This consolidation of programs and direction of junior development in Queensland was the result of years of planning, consultation and negotiation. It is most pleasing to see the new program has been a great success with a significant increase in membership and many of the events fully subscribed. In line with Golf Queensland's focus on the development of state-wide services, staff members are currently planning a state-wide junior order of merit taking in various regional events.

The Board's focus on the development of women's participation has continued over the past two strategic plans and the benefits are now being realised. The Ladies, Let's Golf program delivers golf to women who are new to the game or want to refresh their skills in a relaxed and friendly environment. It is a starting point for women to get into golf and provides opportunities for clubs to transition participants into membership. In 2016, the program was being delivered by 18 golf clubs and more than 560 women participated in the initial clinics. From 2017, the program has been targeted for support by the State Government so it can be delivered in regional areas.

The Queensland Golf Foundation was launched this year. In 2015, the Board realised that in order to support and grow the game there is the need to ensure development programs, such as those discussed above, are not only sustainable but also have capacity to grow in the future. The Queensland Golf Foundation has been set up to help achieve this outcome for the future health of the game. A number of fundraising

initiatives have been established and awareness of the Foundation in the golf community is growing. I encourage the golf community to get behind the Foundation's fundraising activities to help grow the game in Queensland.

This report also details the progress and achievements in other areas including junior participation, the Isuzu Queensland Open, our championship program and other golf services.

A particular highlight has been the increased participation of children in the MyGolf program in 2016 with the registration numbers going from 720 in mid-2015 to near 1,500 in mid-2016. Golf Queensland has also been a leading state in working with schools and it is pleasing to see that golf has moved into the top 10 sports in the Australian Sports Commission's Sporting Schools program. Additionally Queensland had the largest teacher uptake in the MyGolf School Ambassador program in 2016. We are, therefore, hopeful the growth in junior club membership experienced in recent years will continue.

The Board of Golf Queensland has remained supportive of the intent of Golf Australia to develop a more unified approach to governance and operation of Australian golf. Over 2016 there has been a number of meetings with Golf Australia and the Board are currently looking for more data in order to properly assess the proposed One Golf model. The Board remain committed to ensuring that any future governance model is best for golf in Queensland as well as Australia.

I sincerely thank my fellow Board Directors for their dedication and willingness to devote their own time to the benefit of Queensland golf. As volunteers they are often travelling large distances to attend meetings in Brisbane as well as represent Golf Queensland in other regions of the State. I also thank the many other volunteers involved in our operations and committees who commit considerable amount of their free time to Golf Queensland.

In particular, I recognise the very strong role Peter Castrisos has played in his time as Board Director and Chair of Golf Queensland. Peter resigned in November this year having been elected to the Board of Golf Australia. He was one of the inaugural Golf Queensland Board Directors and has played a very significant role in guiding Golf Queensland's direction and strengthening our relationships with stakeholders including the Member Districts. Peter also played an important role in the re-establishment of the Queensland Open.

Finally, on behalf of the Board and all golfers in Queensland I sincerely thank CEO, Lindsay Ellis, and the Golf Queensland staff. The accomplishments over the past year would not have been achieved without the staff's energy, passion and expertise.

David Brett Chair

# **Strategic Plan Driver One: Participation**

### **Junior Participation Programs**

### <u>MyGolf – National Junior Program</u>

The aim of the MyGolf program is to increase participation and engagement in golf by children, and provide a fun, accessible and satisfying introduction to the sport of golf by promoting skill development, as well as the social and fun aspects of the sport, to the wider community. The MyGolf program in Queensland has registered 103 centres, 2410 participants and 210 programs for the 2016 period.

The MyGolf camps have seen good growth in the number of children taking part. Camps have taken place at Mossman (24), Pioneer Valley (12), Blackall (30), Emerald (45), Rowes Bay (42), Yeppoon (18), Maryborough (15) and Warwick (19). Participants have varied in age, skill and ability, but all enjoyed the camps and meeting new friends. Camp participants have also been introduced to Pee Wee Pennants, an initiative developed to introduce beginners into team based competition. This initiative will become a national program in 2017 and will be known as MyGolf Junior League. Pee Wee Pennants was delivered by four districts in 2016 and serves to keep juniors engaged in golf in a fun competition format following graduation from MyGolf.

### MyGolf Sporting Schools Program

Golf Queensland has introduced 17,495 students to the MyGolf Sporting Schools program and visited 148 schools for the period January to November 2016. A MyGolf app for iPads was launched this year. This innovative application provides school teachers and registered community instructors with valuable resources, including session plans, videos demonstrating program activities and manuals needed to deliver the MyGolf program at clubs and schools. The up-take and feedback received on the app has been very positive.

The MyGolf School Ambassador Program was also launched in 2016. This program aims to support and recognise teachers for their commitment in promoting and delivering MyGolf within their school community. Queensland had 232 teachers registered in this program in 2016.

### Community engagement

More than 2,000 children have been provided with an opportunity to engage with golf via activities and events at the Ladies Masters and Isuzu Queensland Open. The activities which took place during these community engagement schedules included:

- School visits where students are introduced to the MyGolf Schools program
- "Behind the Ropes" experience for participants registered in MyGolf
- "Come & try" games based activities for children at the major events

### Junior Golf Queensland (JGQ)

By the end of 2016, Junior Golf Queensland will have been in operation for almost a year. Membership has steadily increased throughout the year ending with 582 paid members and 70 non-paid members. Participation in Junior Golf Queensland events has increased with many events being fully subscribed.

The Greg Norman Junior Masters took place at the Palmer Colonial and Gold Coast Golf Clubs in December. Over 220 competitors took part in this event, which included participants from overseas and interstate.

An app for Junior Golf Queensland has been launched providing participants with the latest news and information directly to mobile devices. Members are also able to book for events online through the app. This technology based initiative has been extremely well received and greatly enhances the young player's golf experience.

Overall, the initial response to the Junior Golf Queensland events program in 2016 has been positive and continued growth is forecast for 2017.



# Strategic Plan Driver One: Participation cont.

## **Participation Programs**

### Ladies, Let's Golf

It has been another successful year for Ladies Let's Golf in 2016 with more than 828 ladies participating in free introduction clinics and Level 1 clinics in 2016. Ladies, Let's Golf clinics were held by 18 clubs across South East Queensland. There were 87 free introduction clinics and 87 Level 1 clinics offered with 50 participants transitioning into club membership. Most participants fall in the 36-45 age bracket.

In 2017, Ladies, Let's Golf will extend into regional Queensland. Golf Queensland will continue to refine and adapt the program to ensure flexibility at all venues. There will be ongoing support and information on developing and sustaining the Ladies, Let's Golf program, including club membership opportunities with case studies and program information available to all clubs on the Golf Queensland website.

### iGolf Queensland

The focus of the iGolf Queensland program is to provide casual golfers aged 25-45 the opportunity to increase frequency of play through an easy start to competitive golf. To assist this iGolf Queensland provides information about golf club membership and with the help of clubs provides an introduction to, and sampling of, golf club membership services. Nineteen clubs offer iGolf Queensland members with the opportunities to play in competitions. A partnership with The Tour Fore Golfers, a commercial social club, also enables iGolf Queensland members to enjoy competitions at various courses in South East Queensland.

In 2016 there were 314 players who joined or renewed membership with iGolf Queensland. A total of 139 iGolf Queensland members transitioned into club membership proving the program to be an effective resource for development of new golf club members.

# **Strategic Plan Driver Two: Golf Services**

### **Tournaments**

The Golf Queensland Championship Calendar continues to be well supported by local, regional, interstate and international players. In 2016, 24 championships were staged across the state.

Social media activations through Facebook, Twitter and YouTube have further increased the reach of Golf Queensland events. In addition to providing information on each event this medium also presents the opportunity to further promote the host venue and the sponsors involved.

The results of the 2016 championships are detailed on page 15.

### **PresCare Queensland Senior Order of Merit**

In 2016, the PresCare Queensland Senior Order of Merit schedule of events culminated in the Queensland Senior Championships held in late July. This move was well received by players and saw an increase in participation compared to previous years.

Golf Queensland is extremely thankful to PresCare for its ongoing sponsorship of the QSOOM. In 2016, PresCare's sponsorship was extended to include the Queensland Senior Men's and Women's Championships. Golf Queensland and all competitors are most grateful for the volunteer work of PresCare QSOOM event coordinator, John Jayo.

### Rules

Golf Queensland worked closely with Golf Australia in the development of content for a new Club Level Rules of Golf seminar and examination program. In 2017, Golf Clubs and Districts will be invited through expressions of interest to host rules seminars delivered by Golf Queensland.

### **Course Rating**

During 2016, physical new course ratings were carried out at Kooralbyn, Clifton and the Pacific Par 3 course. Re-ratings were conducted at 30 clubs via satellite imagery following renovations or minor remodelling of their courses. Course ratings have also been assessed using competition statistics provided by Golf Link for 12 courses where clubs have expressed concerns regarding the accuracy of rating.

There has been less demand on the course rating volunteers to physically rate courses and this will continue due to the ability to check ratings via the Golf Link data and view minor course changes using satellite imagery.



# Strategic Plan Driver Three: Club Support & Development

### **Club Support & Development Program**

It was a busy 2016 for Club Support and Development (CSAD). The CSAD program, through the use of five contractors, provided mentoring and support to 111 golf clubs across the state (not including the 81 clubs that CSAD worked with for Golf Month). Support has also been given to Districts in the areas of constitutional change, governance and marketing.

The online Club Support Centre has received 2868 visits, which is a substantial increase from last year. The content has been updated to include video content, printable case studies and toolkits. Specific marketing, sponsorship and business development toolkits have been developed to support clubs and these are accessible via the new Golf Queensland website.

A total of 14 regional CSAD workshops were held. These workshops have been very well received with 112 club personnel attending. The workshops covered Governance, Grant Writing, Membership and Marketing, Golf Operations and Volunteer Green Keeping. For the first time, CSAD ran a District Secretary Development Forum. The aim of the forum was to help District Secretaries learn and share best practice, and to find out how best Golf Queensland can support them. The feedback from the forum was very positive, with five districts engaging in the Building Better Committees initiative.

The Grants Writing Assistance Program has been another busy area of work for CSAD. Together with our partner, Red Tape Busters, 31 grant applications have been written with advice or support given to another 12 applications. The CSAD program will continue to support clubs and districts to access funding from Government and philanthropic sources. In 2016, golf clubs received a total of \$887,000 from various grant programs.

### **Golf Month**

Golf Month received a good level of support from the Australian golf industry in 2016. New South Wales, Queensland and Tasmania delivered well in excess of 100% (year on year) growth in the number of active facilities, whilst Victoria also performed strongly. The promotional tactics for Golf Month by Golf Australia was considerably based on social media that targets various market segments. It appears this tactic has been successful as evidenced by an increase in visitations to the Golf Month web portal.

The following statistics and notes provide a snapshot on the increased participation in the campaign.

LOCATION	REGIS FACII	TERED .ITIES	ACTIVITIES		
	2015	2016	2015	2016	
QUEENSLAND	44	81	88	219	
AUSTRALIA	N/A	432	N/A	1340	

To encourage and assist clubs to be involved in Golf Month, Golf Queensland engaged contractors to contact many of the clubs directly. Golf Professionals were targeted as the first point of contact.



Golf Queensland Club Support Workshop at Clifton Golf Club

## **Queensland Golf Foundation**

The Queensland Golf Foundation was established in 2016 and the first fundraising activity conducted was in conjunction with the Queensland Golf Industry Awards. As the Foundation is a completely new concept in Queensland a primary focus has been to raise awareness through various promotional platforms. The Foundation has been active at many golf events including the Isuzu Queensland Open. Activity on social media through the Qld Golf Foundation Facebook page has seen our followers grow to 329 page likes.

Funds raised by the Foundation this year has come from a variety of sources including donations, sponsorship, raffles and the Pitch In for golf programs.

The Pitch In program is a new initiative launched by the Foundation this year. Put simply, golfers and golf clubs throughout Queensland are being asked to give back to the game they play and love by contributing financially to assist three specific areas - Juniors, Ladies and Golf Clubs. This is via a voluntary \$20 contribution by player at the time of their membership renewal.

The first club to join the Pitch In program was The Brisbane Golf Club and the members donated more than \$20,000 to the Foundation in 2016. In 2017, golf clubs will be progressively approached by Golf Queensland to be part of the program.

Funds raised by the Foundation this year are specifically being used for MyGolf camps in regional areas and will provide an opportunity for local children that would otherwise not be available.

## Sponsorship and Marketing

Golf Queensland has been working with Golf Australia to update its digital assets and move toward alignment with the National website platform. This included the main Golf Queensland website, creating a new Isuzu Queensland Open website and the Queensland Golf Foundation website. Updating these valuable communication platforms ensures users are provided with a more effective and enjoyable website experience supported by the latest software technology. The new websites work equally well on desktop or mobile screens. Also, the partnership with Golf Australia in the design and maintenance of the websites creates the ability to share content across platforms nationally. This content sharing develops efficiencies in terms of staff time and broadens content provided to the user.

Golf Queensland's sponsorship program has continued to grow in 2016. A new partnership with Cobra Puma Golf was established and they are now the official apparel supplier for the organisation in general as well as the Isuzu Queensland Open. We also welcomed Loyal, presented by Wallace Bishop, to the Isuzu Queensland Open sponsorship pool. The Isuzu Queensland Open also worked with key naming rights sponsor Isuzu, partners The Brisbane Golf Club, PGA of Australasia, Windsor Income Protection, Coca-Cola Amatil, Nine, Qantas Golf Club, Drummond, Srixon, Rentasign and Tourism and Events Queensland.

In 2016 Golf Queensland also continued its partnership with Club Super, Coca-Cola Amatil, City Golf Club, PresCare, Srixon, Moreton Bay Regional Council, Gold Coast City Council and Acushnet.

FACEBOOK	JAN 2016	DEC 2016
Golf Queensland	6,336	7,161
Junior Golf Queensland	58	353
Queensland Golf Foundation	Est. April 2016	338
Isuzu Queensland Open	1,786	2,213
iGolf Queensland	940	1.088

### Social Media Statistics

### Isuzu Queensland Open Social Media Statistics

	2013	2014	2015	2016
Facebook Likes	740	1,590	1,802	2,217
Twitter Followers	108	206	385	587
Twitter Impressions			101,000	247,000
YouTube Views	677	3,720	1,781	36,403
YouTube Videos	5	7	7	19



# Strategic Plan Driver Five: Organisational Excellence

### Finance and Risk Management Committee Operations

### **Risk Register Review**

A final draft of the revised Risk Register was prepared during the year. There were a number of added risks, removal of some risks as well as changes to existing risks where actions had been taken previously.

### Audit of Financial Statements

The external auditor attended a meeting of the Finance and Risk Management Committee to discuss the Audited 2015 Financial Statements. The main item of note in the 2015 Financials was the reclassification of the State Training Facility property because of the contract for sale. In the opinion of BDO and Golf Queensland management the audit process went smoothly with a good working relationship between the parties.

#### Insurance Summary

A summary of the 2016-17 policy schedules was presented for the Committee members' information. They were supportive of the new insurance policies with the understanding that there had been little change.

### **Governance and Board Operations**

Chair Peter Castrisos stepped down from the Board of Golf Queensland after nine years. The action was a constitutional requirement following his successful election onto the Board of Golf Australia. Peter Castrisos played a key role in the development of Golf Queensland since being part of the inaugural Board established in 2007. He was recognised for his role in enhancing Golf Queensland's services and operations through new initiatives such as the Club Support and Development Program, and as the driving force behind the re-establishment of the Queensland Open tournament after a five year absence. Following Peter's resignation, David Brett was appointed from his role as independent Director to fill the casual vacancy and was subsequently voted Chair of the Board. Former Wallaby captain and Channel Nine sports editor Andrew Slack was later appointed to the vacant independent Director position.

During the year seven Board Meetings have been conducted. Key agenda items covered were:

- One Golf Review of Board position
- State Training Facility Property Call Option and Sale
- Queensland Golf Foundation key messages and working group
- Purchase of Unit 1, 14 Wren St
- Annual Finance Report
- 2017 Budget Approval and Capitation Fee increase
- Capitation Fee system review
- District secretaries workshop

- Yaralla Golf Ltd and Gladstone Golf Club Affiliation to GCQ
- Transfer of North Lakes Women to SCSBWDGA
- Board Performance Evaluation by the Australian Sports Commission
- Review of the May 2016 Council Meeting
- Position on receiving donations or sponsorship from organisations that raise revenue through gambling
- Strategic Plan performance targets
- Overview of Corporate Planning Organisational Excellence and Business Growth, Qld Open and Talented Athlete Programs Drivers
- Adoption of policies of Golf Australia
- Golf Premier League
- Inter District Events Feedback from Districts and establishment of the Board's position
- Board succession planning

### <u>One Golf</u>

The Board spent considerable time at a number of Board Meetings discussing the latest information regarding the One Golf governance model that has been proposed by Golf Australia. In 2016, Golf Australia has promoted a Service Agreement model where all staff are employed by Golf Australia. This model could be approved by state Boards rather than members of each State Golf Association as it is believed by Golf Australia there is no need to make changes to state constitutions. Following a meeting with Golf Australia late in 2016 the Board indicated to Golf Australia there was inprinciple support for the establishment of unified behaviours and improved governance through the One Golf concept. Inprinciple support for the establishment of a service agreement approach as a means of moving toward One Golf was also indicated. The Board require additional detail regarding the provisions within a service agreement, inclusive of detailing of associated implementation plans before further support for the One Golf model could be extended. It is anticipated this information would be forthcoming from Golf Australia later in 2017. The Board also determined they would not move forward with support of any service agreement until the Member Districts had also indicated their support.

### <u>Capitation Fee Collection Process – Review of Model</u>

Under the strategies outlined in the new Strategic Plan there was an initiative to review the Capitation Fee collection process. Because of the complexity of the issues involved in the process it would be necessary to begin the review early to allow any changes to be delivered within the Strategic Plan time frame. A small internal working group was formed to begin identifying issues for consideration. The basis of the strategy was presented to the Board and endorsed. This proposal suggested a centralised collection of the Capitation Fees by Golf Queensland. Next the proposed strategy was presented to the Council Meeting attendees in December. The principle was supported and the Districts agreed to send data on their collection process to allow further investigation into the proposed process.

# Strategic Plan Driver Five: Organisational Excellence cont.

### Property Sale and Purchase

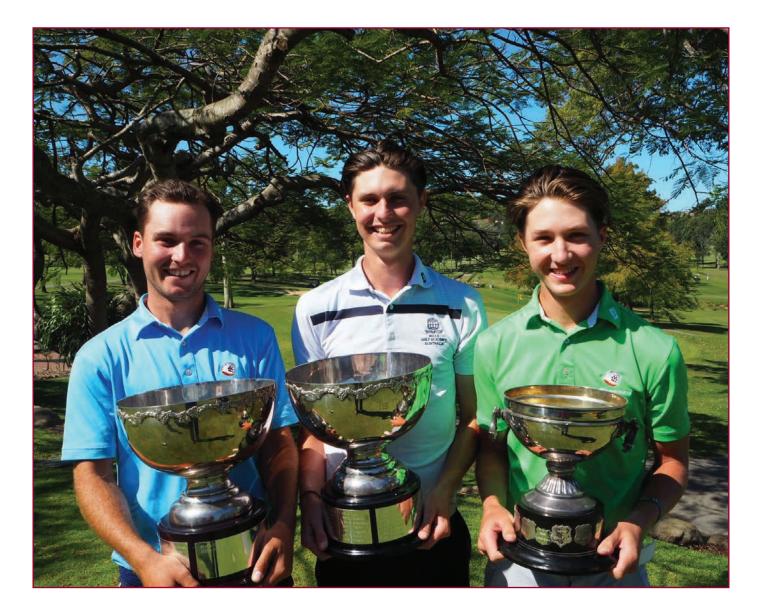
The State Training Facility was sold to the Springfield Land Corporation on 30 November 2016. The sale was linked to an option that had been developed over five years ago with SLC and their desire to have a resort development adjoining the Brookwater Golf Club. This proved to be a satisfactory outcome for both SLC and Golf Queensland. Implementation of plans made well ahead of the sale ensured the talent development programs that had operated out of Brookwater were not impacted.

The sale of the State Training Facility followed on from the purchase by Golf Queensland of the third unit of its Bowen Hills headquarters. This purchase provides Golf Queensland with full ownership of the building's site. This presents various opportunities regarding the management and future sale of the property asset to the benefit of Golf Queensland. A Board working group was established to consider future property strategy and investment strategies with various options being identified. However, due to issues such as One Golf and a significant downturn in the property market it is unlikely a decision on the Bowen Hills property will be made in the near future.

### Volunteers, Staff and Staff Development

After more than 20 years of working in the golf industry, in particular with juniors, Rae Clarke resigned from Golf Queensland effective Friday, 20 January 2017. Rae's passion for the game has never gone unnoticed and she has been a very valuable team member at Golf Queensland. In particular her co-ordination of the Junior Golf Queensland membership and events in the first year of operation was an important factor in the success of the program in its inaugural year.

The Queensland golf industry relies heavily on thousands of volunteers giving their time freely to support the sport. This varies from supporting their local golf club, Golf Queensland's High Performance Team or getting involved in school programs. Regardless of the activity, it is impossible to put a value on the enormous contribution that volunteers make to the golf community.



# **Strategic Plan Driver Six: Talented Player Development**

### **Junior Program**

The Junior Squad was selected and commenced training in July. Initial trainings included testing of all players to ensure their performance could be monitored throughout the program.

The squad trained on a bi-monthly basis that included golf fitness sessions with Golf Queensland Strength and Conditioning Consultant Matt Winkley, and extensive golf specific training with State Junior Team Coaches, Grant Field, Virginia Irwin, Chris Gibson and Richard Woodhouse.

### **Regional Junior Clinics**

A number of regional clinics were held during the year. This included clinics in Cairns, Townsville and Mackay. These regional clinics were attended by local juniors and were conducted by Golf Queensland Head Coach, Tony Meyer, and State Coaches Richard Woodhouse and Chris Gibson. Golf Queensland Strength and Conditioning Consultant Matt Winkley also attended these clinics. Juniors involved in these clinics were assessed technically and physically and were given information on practice training techniques as well as oncourse strategies.

Following the regional clinics a number of juniors from across Queensland were invited to attend a three-day camp, held in conjunction with Golf Queensland Junior events played during the September school holidays. The junior boys clinic was held at the Runaway Bay Sports Centre before the Gary Player Classic and the junior girls clinic was held at the Sunshine Coast Recreation Centre following the Katherine Kirk Classic.

## **Queensland Academy of Sport**

The Queensland Academy of Sport (QAS) Golf Squad for 2016 was named early in the year with six new faces joining three existing squad members.

Charlie Dann (Pelican Waters), DeeDee Russell (Emerald Lakes), Lawry Flynn (Brisbane), Louis Dobbelaar (Brookwater), Shae Wools-Cobb (Maroochy River) and Steven Cox (Wantima) will join Blake Proverbs (Pacific), Gennai Goodwin (Indooroopilly) and Becky Kay (Coolangatta-Tweed) to make up this year's squad.

### **QAS Player Performance**

The 2016 QAS Squad is now proudly supported by Titleist. A number of Queensland Academy of Sport (QAS) players have achieved great results this year in Australia and Overseas. These include:

### **Charlie Dann**

- 2nd Master of the Amateurs
- 1st Keperra Bowl
- 1st Mandurah Open Amateur
- 2nd Federal Amateur
- 5th Queensland Stroke Play

### Lawry Flynn

- 4th Keperra Bowl
- 6th Queensland Men's Stroke Play

#### Shae Wools Cobb

4th Queensland Men's Stroke Play

#### **Becky Kay**

1st Queensland Women's Stroke Play

### **QAS International Competitions**

The following QAS players played events overseas during this period:

### **Charlie Dann**

- Scottish Stroke Play
- St Andrews Links Trophy
- British Amateur

#### **Steven Cox**

- Scottish Stroke Play
- St Andrews Links Trophy
- British Amateur

### Louis Dobbelaar

- The Players Amateur (USA)
- Southern Amateur Championship (USA)

### Gennai Goodwin

- Texas Women's Open (USA)
- TRANS Amateur Championship (USA)
- Canadian Women's Amateur Championship (USA)

#### **Becky Kay**

- TRANS Amateur Championship (USA)
- Canadian Amateur

A number of other Queensland players who competed in the United States this year also participated in the Golf Australia National Camp held in Houston Texas. Golf Queensland Head Coach was also in attendance throughout this camp to assist players prepare for the following events on their US schedule. The players in attendance were as follows:

- Louis Dobbelaar
- Gennai Goodwin
- Becky Kay
- Karis Davidson
- Nadine White

# Strategic Plan Driver Seven: The Queensland Open

## Isuzu Queensland Open

The 2016 Isuzu Queensland Open was contested at The Brisbane Golf Club from 20 to 23 October. The new venue received praise and there was excellent support from the local golf community.

A new initiative included the allocation of amateur exemptions to winners of select Queensland State Championships as well as via regional qualifying events. In 2016, regional qualifying was run in conjunction with the Golf North Queensland District Championship and the City of Rockhampton Open. This was very well received by the Districts involved and the North Queensland event had a strong increase in player participation compared to previous years.

A strong field of professionals and amateurs competed in this year's Championship with Victorian amateur Brett Coletta winning the event by a total of three strokes to Lucas Herbert. Coletta was the first amateur to win the event in 20 years when Stuart Appleby achieved the same feat at The Brisbane Golf Club.

Golf Queensland is extremely thankful to all partners, sponsors and volunteers that assisted in the 2016 Championship.



# **Committees & Volunteers**

### Finance & Risk Management

Matthew Toomey (Chair) David Bell Peter Johns Patrick Twomey Jeremy Wicht Lindsay Ellis (Staff) Matthew Sedgman (Staff)

### <u>Tournament, Rules &</u> <u>Handicapping</u>

Judy Logan (Chair) John Jayo\* Margaret Bailey Chris Daday Abby Driver Lorraine Matthews Luke Bates (Staff) Chris Evans (Staff) Matt Field (Staff)

### High Performance

David Bell (Chair) Troy Ayres Peter Coss Brad James Luke Bates (Staff) Chris Evans (Staff) Tony Meyer (Staff)

### Volunteers

### Volunteer of the Year

Matt McCarthy

### State Selectors

Tony Meyer Josie Ryan+ Ray Adams

### State Team Managers

Matthew Toomey Shirley Dean Shane Stevenson Christine Mayne

### State Coaching Panel (contracted)

Virginia Irwin Grant Field Tony Meyer Richard Woodhouse Chris Gibson\*

### Golf Australia Delegates

Peter Castrisos+ Matthew Toomey David Brett\*

### Tournament Support Group

Peter Castrisos Tom Crothers Chris Daday Lew Draper Phillip Fraser Ian Giles Lavinia Hill Rod Lawerson+ John Jayo Clare Kirby Wayne Kirby Peter Monks Sandra Mudie Trevor Pryor Tony Rollins Neville Sandford Barry Shepherd Carmel Smith Michele Stanley Mark Stieler

### Course Raters

Howard Air Marilyn Antcliff Margaret Bailey Sue Byrnes John Cameron Peter Clark Abby Driver (Course Rating Co-ordinator) Rosie Glasson John Jayo Dave Morrison Ron Murphy Trevor Pryor **Barry Shepherd** Graeme Sykes Nola Taylor Iris Thompson

### Junior Golf Advisory Committee

Matthew Toomey (Chair) Tony Rollins Broc Greenhalgh David Gallichio Lee Harrington Scott Wagstaff Lindsay Ellis (Staff) Rae Clarke (Staff) Adrian Hewat (Staff)

\* Appointed 2016 + Ceased 2016



# 2016 Queensland Championship Results

### **Queensland Indigenous Championship**

Venue:		•						Murgon Golf Club
Date:								18 - 20 March
Men's Champion:					ł	Rio	ckie	e Dodd (Windaroo)

### <u>Queensland Men's and Women's</u> <u>Foursomes Championship</u>

Venue: Wynnum Golf Club
Date:
Men's Champions: Scott Draper (Keperra)
and Ashley Grosvenor (Keperra)
Women's Champions: Robyn Choi (Royal Pines)
and Kirsty Hodgkins (Redcliffe)

### Queensland Women's Country Championship

Venue:	Southport & Surfers Paradise Golf Clubs
Date:	15 - 17 May
Champion:	Vicki Laws (Surfers Paradise)

### Queensland Men's Sand Green Championship

Venue:	Quilpe Golf Club
Date:	10 - 12 June
Champion:	Daryl Myles (Moura)
Runner Up:	Cameron Powell (Brisbane)

### Queeensland Mixed Foursomes Championship

Venue:
Date:
Champions: DeeDee Russell (Emerald Lakes)
and Josh Edgar (Surfers Paradise)
Runner Up: Nick Barney (Windaroo)

### Queensland Women's Sand Green Championship

Venue:
Date:
Champion: Samantha Hinze (Warwick)
Runner Up: Carmel O'Keeffe (Springsure)

### Queensland Girl's Amateur Championship

Venue: Bargarra Golf Club
Date: 28 June - 1 July
Champion: Momoka Kobori (NZ)
Runner Up: Kono Matsumoto (Victoria)

### **Queensland Boy's Amateur Championship**

Venue:							Bargarra Golf Club
Date:							28 June - 1 July
Champion:.							Jay Mackenzie (Ballina)
Runner Up:							Tyler Duncan (Redcliffe)

### Queensland Women's Mid-Amateur Championship

Venue:							I	M	а	r	oochy River Golf Club
Date:											24 - 26 July
Champion:.											Jess Jenkins (Oxley)
Runner Up:											Olivia Dolan (Noosa)

### Queensland Senior Women's Amateur Championship

Venue:							ſ	Maroochy River Golf Club
Date:								24 - 28 July
Champion:.								Jill Blenkey (Newcastle)
Runner Up:								. Josie Ryan (Headland)

### Queensland Men's Senior Amateur Championship

Venue: Bribie Island Golf Club
Date: 25 - 27 July
Champion: Kym Olsen (The National)
Runner Up: Michael Barltrop (Royal Auckland)

### Queensland Men's Country Week Championship

Venue:			Redcliffe, Keperra & Virginia Golf Club
Date:			8 - 12 August
Champion:.			Scott Warren (Gin Gin)

### **Queensland Women's Champion of Champions**

Venue:										ł	B	ril	bi	e	Island Golf Club
Date:															28 - 29 August
Champion:.					Ka	ar	is	D	av	/ic	ds	50	n	(5	Sanctuary Cove)

# 2016 Queensland Championship Results

### **Queensland Men's Champion of Champions**

Venue:							. Pacific Harbour Golf Club
Date:							28 - 29 August
Champion:.							Adam Mollis (Blackwater)

### Queensland Women's Stroke Play Championship

Venue: Bribie Island Golf Club
Date:
Champion: Becky Kay (Coolangatta Tweed)
Runner Up: Celina Yuan (The Australian)

### Queensland Men's Stroke Play Championship

Venue:
Date:
Champion: Dylan Perry (The Vintage)
Runner Up: Maverick Antcliff (Indooroopilly)

### Queensland Men's & Women's Amateur Championship

Venue: Pacific Harbour Golf Club
Date:
Men's Champion: Dylan Perry (The Vintage)
Women's Champion: Celina Yuan (The Australian)

### Queensland Men's Mid-Amateur Championship

Venue:							. RACV Royal Pines Resort
Date:							11 - 13 September
Champion:							Matt Crandell (Byron Bay)
Runner Up:						/	Ashley Grosvenor (Keperra)

### Katherine Kirk Classic

Venue:	Maroochy River Golf Club
Date:	
Champion:	Ashley Lau (Hills International)
Runner Up:	. Min Kweon (Sanctuary Cove)

### Gary Player Classic

Venue:
Date:
15 Years & Under: Louis Dobbelaar (Brookwater)
16-17 Years: Charles Pilon (Hills International)
18-20 Years: Blake Proverbs (Pacific)

### Gertrude McLeod Winners Event

Venue:									McLeod Golf Club
Date: .									26 September
Div 1:.								J	oanne Burley (Caloundra)
Div 2:.									Susan Cahill (Nambour)
Div 3:.									Julie Brown (Pine Rivers)

### <u>Keperra Bowl</u>

Venue:						Keperra Bowl
Date:						
Champion:.						Charlie Dann (Pelican Waters)
Runner Up:						Zach Murray (Commonwealth)

### Isuzu Queensland Open

Venue:
Date:
Champion: Brett Coletta (Amateur)

### **Queensland Men's Inter-Assocation Teams Event**

Venue: GCDGA Palmer Colonial
Date:
Champion Gross: Sunshine Coast
$\ldots$ and South Burnett District Golf Association
Champion Nett: Darling Downs Golf Association

### **Greg Norman Junior Masters**

Venue:
Date:
Boy's Champion: Josh Armstrong (The Lakes)
Boy's Runner Up: Joel Stahlhut (Goondiwindi)
Girl's Champion: Grace Kim (Avondale)
Girl's Runner Up: Min Kweon (Sanctuary Cove)



2016 Katherine Kirk Champion Ashley Lau

# **2016 Australian Interstate Team Matches**

Event	Champion	Queensland Result
Boy's	New South Wales	Third
Girl's	New South Wales	Runner-Up
Women's	Queensland	Champions
Men's	New South Wales	Runner-Up



# 2016 Queensland Interstate Representative Teams

### Boy's State Team:

Charlie Pilon (Hills) Chris Jimenez (Royal Queensland) Jed Morgan (Hattonvale) Joel Stahlhut (Goondiwindi) Lochlan Coleborn (Mount Coolum) Louis Dobbelaar (Brookwater)

Boy's Coach: Grant Field Boy's Team Manager: Shane Stevenson

### Girl's State Team:

Becky Kay (Coolangatta-Tweed) Darcy Habgood (Toowoomba) Karis Davidson (Sanctuary Cove) Lisa Edgar (Surfers Paradise) Stacey White (Pacific) Rhianna-Maree Lewis (Maroochy River)

Girl's Coach: Virginia Irwin Girl's Team Manager: Christine Mayne

### Men's State Team:

Anthony Quayle (Sanctuary Cove) - Captain Charlie Dann (Pelican Waters) Shae Wools-Cobb (Maroochy River) Blake Proverbs (Pacific) Steven Cox (Wantima) Charlie Pilon (Hills) Douglas Klein (Redcliffe) Mitchell Smith (Oxley)

Men's Coach: Tony Meyer Men's Team Manager: Matthew Toomey

### Women's State Team:

Gennai Goodwin (Indooroopilly) - Captain Robyn Choi (Royal Pines) Kirsty Hodgkins (Redcliffe) Karis Davidson (Sanctuary Cove) Becky Kay (Coolangatta-Tweed) DeeDee Russell (Emerald Lakes)

Women's Coach: Richard Woodhouse Women's Team Manager: Shirley Dean



# Golf Queensland Ltd and Controlled Entity ACN: 126 091 450

# Financial Report For the Year Ended 31 December 2016

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## Directors' Report

Your directors present their report on the company and its controlled entity for the financial year ended 31 December 2016.

### Directors

The names of each person who has been a director during the year and to the date of this report are: Peter Castrisos (Resigned 28/11/2016) Matthew Joseph Toomey Carmel Joan O'Keeffe Lorraine Catherine Matthews Judith Ann Logan David Colin Brett David James Alexander Bell Patrick Joseph Twomey Andrew Slack (Appointed 9/12/2016)

### Secretary

Matthew Thomas Sedgman

Directors have been in office since the start of the financial year to the date of this report unless otherwise stated.

### Objective

Golf Queensland aims to promote and foster the game of golf, preserve its traditions and encourage existing golfers to realise their potential and athletic abilities and develop golfing talent.

### Strategy

The strategies employed to achieve those objectives utilise the following drivers:

- we will strive to attract, introduce and keep people in the game;
- we will provide opportunities for talented Queensland golfers to excel;
- we will optimise our operations through diligent and best practice management while assisting clubs and districts to do the same; and
- to achieve sustained organisational performance we will actively grow and develop our resources inclusive of finances, facilities, partnerships and other infrastructure.

### **Principal Activities**

The principal activities during the year were the provision of Participation and Development programs, Tournaments, High Performance programs, and Technical programs. These activities were developed in line with our key drivers as supporting strategies within the business plan. The success of these activities in achieving their desired outcome is assessed against Key Performance Indicators linked to the business plan's supporting strategies.

### **Review of Operations**

A review of operations of the consolidated group during the financial period and the results of the operations is as follows: During the period, the consolidated group continued to engage in its principal activity, the results of which are disclosed in the attached financial report.

### **Operating Results**

The profit for the year of the consolidated group amounted to \$262,974 (2016 loss: \$43,041).

### **Future Developments**

The consolidated group expects to maintain the present status and level of operations and hence there are no likely developments in the consolidated group's operations.

# Golf Queensland Limited ACN 126 091 450 and Controlled Entity

Information on Directors	
Peter Castrisos	Elected Director (Chair)
Qualifications	Bachelor of Pharmacy - University of Queensland
Experience	Management and sub committee experience with Golf Queensland, the Queensland Golf Union and Brisbane Golf Club. Member of Rotary, and Brisbane Golf Club.
David James Alexander Bell	Elected Director
Qualifications	Bachelor of Laws / Bachelor of Business (Accountancy) - Queensland University of Technology
	Master of Sport Management – Griffith University
Experience	Management and sub-committee experience with Golf Queensland, Virginia Golf Club, University of Queensland Tennis Club Inc. and Queensland Athletics Ltd. Admitted as a solicitor to the Supreme Court of Queensland and the High Court of Australia
Judith Ann Logan	Elected Director
Experience	Management experience with Golf Queensland.
	Golf Queensland Delegate and President of Brisbane & District Ladies Golf Association, Committee positions including President and Treasurer with Laidley Golf Club for over 28 years, Committee positions including Secretary and Treasurer with the Moreton District Golf Association for over 20 years, over 29 years working at Commonwealth Bank of Australia in clerical to lending positions.
Lorraine C. Matthews	Elected Director
Qualifications	Australian Health Practitioner Regulation Agency - Registered General Nurse & Midwife Bachelor of Administration - University New England (Armidale)
Experience	Committee member Cairns Golf Club, Women's Captain & Club Vice-President Gordonvale, Vice-President & President FNQDLGA. Manager for the FNQDLGA Junior Jug & Meg Nunn teams 2012.
Carmel Joan O'Keeffe	Elected Director
Experience	Management experience with Golf Queensland, Delegate to Women's Golf Central Qld, Secretary Golf Central Highlands through amalgamation, executive committee Springsure Golf Club for the last 25 years, CQ Meg Nunn Team for the last 7 years.
Matthew Joseph Toomey	Elected Director
Qualifications	Graduate Diploma of Chartered Accounting - Institute of Chartered Accountants in Australia Bachelor of Commerce - University of Queensland
Experience	Management and sub committee experience with Golf Queensland and Virginia Golf Club. Graduate Member of Australian Institute of Company Directors.
David Colin Brett	Appointed Director
Qualifications	Advanced Diploma of Agribusiness (The University of Sydney)
Experience	Human Resource Management (Macquarie University Sydney) Head of Agribusiness (QLD, NSW & NT), National Australia Bank Limited Member at Redland Bay Golf Club.
·	
Patrick Joseph Twomey Qualifications	Appointed Director
Qualifications	Graduate Diploma of Superannuation – Australian Superannuation Funds Association Graduate Diploma of Financial Planning – Australian Superannuation Funds Association Masters of Business Administration - University of Queensland
Experience	General Manager – Client Services for financial services company Independent Fund Administrators and Advisers Member of Royal Queensland Golf Club Associate of Australian Superannuation Funds Association
Andrew Gerard Slack	Appointed Director
Qualifications	Diploma of Education
Experience	Sports Editor Channel Nine News Brisbane Wallabies Captain and National Selector (Australian Rugby Union) Queensland Reds Coach Member of The Brisbane Golf Club Vice President of the Queensland Rugby Union

### **Meetings of Directors**

During the financial year ended 31 December 2016, 8 meetings of directors were held. Attendances by each director were as follows:

	Directors I	Meetings
	<u>No eligible to attend</u>	Number attended
Peter Castrisos	8	8
David James Alexander Bell	8	6
Judith Ann Logan	8	8
Lorraine Catherine Matthews	8	6
Carmel Joan O'Keeffe	8	7
Matthew Joseph Toomey	8	7
David Colin Brett	8	8
Patrick Joseph Twomey	8	7
Andrew Gerard Slack	0	0

### Indemnifying Officers or Auditor

No indemnities have been given or insurance premiums paid, during or since the end of the financial year, for any person who is or has been an officer or auditor of the consolidated group.

### **Dividends Paid or Recommended**

The company is prohibited from paying a dividend.

### Proceedings on Behalf of the Consolidated group

No person has applied for leave of Court to bring proceedings on behalf of the consolidated group or intervene in any proceedings to which the consolidated group is a party for the purpose of taking responsibility on behalf of the consolidated group for all or any part of those proceedings.

The consolidated group was not a party to any such proceedings during the year.

### **Environmental Issues**

The consolidated group's operations are not regulated by any significant environmental regulation under a law of the Commonwealth or of a state or territory.

### **After Balance Date Events**

No matters or circumstances have arisen since the end of the financial year which significantly affected or may significantly affect the operations of the consolidated group, the results of those operations, or the state of affairs of the consolidated group in future financial years.

### **Members' Guarantee**

The parent entity is a company limited by guarantee. If the entity is wound up, the constitution states that each member is required to contribute a maximum of \$2 each towards meeting any outstandings and obligations of the entity. At 31 December 2016 the number of members was 18.

### Auditor's Independence Declaration

The lead auditor's independence declaration for the financial year ended 31 December 2016 has been received and can be found on page 6 of the directors' report.

Signed in accorda	ance with a resolution of	of the Board of Direct	cors.	
Director	6	LUX ·	1	
Dated this	22 vs	David Brett day of	MARCH.	2017

### Auditor's Declaration of Independence



Tel: +61 7 3237 5999 Fax: +61 7 3221 9227 www.bdo.com.au Level 10, 12 Creek St Brisbane QLD 4000 GPO Box 457 Brisbane QLD 40001 Australia

# DECLARATION OF INDEPENDENCE BY D P WRIGHT TO THE DIRECTORS OF GOLF QUEENSLAND LIMITED

As lead auditor of Golf Queensland Limited for the year ended 31 December 2016, I declare that, to the best of my knowledge and belief, there have been no contraventions of:

- the auditor independence requirements of the Corporations Act 2001 in relation to the audit; and
- any applicable code of professional conduct in relation to the audit.

This declaration is in respect of Golf Queensland Limited and the entities it controlled during the period.

**D P Wright** 

Director

**BDO Audit Pty Ltd** 

Brisbane, 22 March 2017

BDO Audit Pty Ltd ABN 33 134 022 870 is a member of a national association of independent entities which are all members of BDO Australia Ltd ABN 77 050 110 275, an Australian company limited by guarantee. BDO Audit Pty Ltd and BDO Australia Ltd are members of BDO International Ltd, a UK company limited by guarantee, and form part of the international BDO network of independent member firms. Liability limited by a scheme approved under Professional Standards Legislation, other than for the acts or omissions of financial services licensees.

# Consolidated Statement of Profit or Loss and Other Comprehensive Income for the Year Ended 31 December 2016

	Note		Group		
		2016	2015		
		\$	\$		
Revenue	2	4,466,011	3,580,730		
Employee benefits expense	3	(1,268,080)	(1,045,048)		
Affiliation fees		(975,726)	<u>(909,390)</u>		
Project and program expenses	3	(1,598,004)	(1,350,384)		
Administration		(242,639)	<u>(211,691)</u>		
Depreciation and amortisation	3	(107,416)	<u>(107,258)</u>		
Bad Debt Expense		(11,172)	-		
Surplus (Loss)		262,974	(43,041)		
Income tax expense	<u>1 (m)</u>	-	_		
Surplus (Loss)		262,974	<u>(43,041)</u>		
Other comprehensive income					
Items that will not be reclassified subsequently to Profit or Los	SS				
Gain on revaluation of land and buildings, net of tax		58,983	_		
Other comprehensive income, net of tax		58,983	-		
Total comprehensive income for the year		321,957	(43,041)		

The above Consolidated Statement of Comprehensive Income should be read in conjunction with the accompanying notes.

## Consolidated Statement of Financial Position as at 31 December 2016

	Note		Group
		2016	2015
		\$	\$
ASSETS			
CURRENT ASSETS			
Cash and cash equivalents	4	3,228,832	1,718,168
Trade and other receivables	5	647,222	835,754
Inventories		4,239	9,689
Assets classified as held for sale	7	-	1,347,579
TOTAL CURRENT ASSETS		3,880,293	3,911,190
NON-CURRENT ASSETS			
Financial assets	6	1	1
Property, plant and equipment	8	1,891,900	1,350,807
Intangible assets	9	-	
TOTAL NON-CURRENT ASSETS		1,891,901	1,350,808
TOTAL ASSETS		5,772,194	5,261,998
LIABILITIES			
CURRENT LIABILITIES			
Trade and other payables	10	1,917,284	1,746,432
Provisions	11	35,287	
TOTAL CURRENT LIABILITIES		1,952,571	1,746,432
NON-CURRENT LIABILITIES			
Provisions	11	32,528	50,428
TOTAL NON-CURRENT LIABILITIES		32,528	50,428
TOTAL LIABILITIES		1,985,099	1,796,860
NET ASSETS		3,787,095	3,465,138
EQUITY			
Retained Earnings		2,636,203	1,574,861
Reserves		1,150,892	1,890,277
TOTAL EQUITY		3,787,095	3,465,138

The above Consolidated Statement of Financial Position should be read in conjunction with the accompanying notes.

## Consolidated Statement of Changes in Equity for the Year Ended 31 December 2016

	Retained Earnings	Asset Revaluation Reserve	Total
	\$	\$	\$
Balance at 1 January 2015	1,617,902	1,890,277	3,508,179
Surplus after income tax expense for the year	(43,041)	-	(43,041)
Balance at 31 December 2015	1,574,861	1,890,277	3,465,138
Balance at 1 January 2016	1,574,861	1,890,277	3,465,138
Surplus after income tax expense for the year	262,974		262,974
Revaluation of Land and Building	-	58,983	58,983
Transfer from Reserves	798,368	(798,368)	-
Balance at 31 December 2016	2,636,203	1,150,892	3,787,095

The above Consolidated Statement of Changes in Equity should be read in conjunction with the accompanying notes.

Consolidated Statement of Cash Flows for the Year Ended 31 December 2016

	Note		Group
		2016	2015
		\$	\$
<b>CASH FLOW FROM OPERATING ACTIVITIES</b>			
Receipts from customers		4,725,816	3,454,401
Payments to suppliers and employees		(4,431,706)	<u>(3,326,075)</u>
Interest received		46,120	20,448
Net cash generated by / (used in) operating activities	18(b)	340,230	148,774
CASH FLOW FROM INVESTING ACTIVITIES			
Proceeds from sale of property, plant and equipment		1,763,661	
Payment for property, plant and equipment		(593,227)	<u>(47,846)</u>
Net cash generated by / (used in) investing activities		1,170,434	<u>(47,846)</u>
Net increase / (decrease) in cash held		1,510,664	100,928
Cash at the beginning of the financial year		1,718,168	1,617,240
Cash at the end of the financial year	18(a)	3,228,832	1,718,168

The above Consolidated Statement of Cash Flows should be read in conjunction with the accompanying notes.

### NOTE 1: STATEMENT OF SIGNIFICANT ACCOUNTING POLICIES

The financial report includes the consolidated financial statements and notes of Golf Queensland Limited and controlled entities ('Consolidated Group' or 'Group'). Golf Queensland Limited is a company limited by guarantee, incorporated and domiciled in Australia.

The financial statements were authorised for issue in accordance with a resolution of directors on 22th March, 2017. The directors have the power to amend and reissue the financial statements.

### **Basis of Preparation**

The financial report is a general purpose financial report that has been prepared in accordance with Australian Accounting Standards, Australian Accounting Interpretations, other authoritative pronouncements of the Australian Accounting Standards Board and the Corporations Act 2001.

For financial reporting purposes, Golf Queensland Limited and controlled entities is considered a "not for profit" entity.

Australian Accounting Standards set out accounting policies that the AASB has concluded would result in a financial report containing relevant and reliable information about transactions, events and conditions to which they apply. Material accounting policies adopted in the preparation of this financial report are presented below. They have been consistently applied unless otherwise stated.

The financial report has been prepared on an accruals basis and is based on historical costs, modified, where applicable, by the measurement at fair value of selected non-current assets, financial assets and financial liabilities.

### a. Revenue

Revenue from the sale of goods is recognised upon the delivery of goods to customers.

Non-reciprocal grant revenue is recognised in the Statement of Comprehensive Income when it is controlled. When there are conditions attached to grant revenue relating to the use of those grants for specific purposes it is recognised in the Statement of Financial Position as a liability until such conditions are met or services provided.

The consolidated group charges capitation fees to its affiliated members in June for the next twelve months based on the number of members in the prior financial year. Only fees applicable to the financial period July – December are recognised as income, with January to June fees recognised as deferred revenue (note 1(k)).

Entry fees are recognised upon enrolment into the event and receipt of monies.

All revenue is stated net of the amount of goods and services tax (GST).

### b. Inventories

Inventories are measured at cost, adjusted when applicable for any loss of service potential.

Inventories acquired at no cost, or for nominal consideration are valued at the current replacement cost as at the date of acquisition.

### c. Property, Plant and Equipment

Each class of property, plant and equipment is carried at cost or fair value as indicated, less, where applicable, accumulated depreciation and impairment losses.

### Property

Freehold land and buildings are shown at their fair value based on periodic, but at least triennial, valuations by external independent valuers, less subsequent depreciation for buildings.

### NOTE 1: STATEMENT OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Increases in the carrying amount arising on revaluation of land and buildings are credited to a revaluation reserve in equity. Decreases that offset previous increases of the same classes of assets are charged against fair value reserves directly in equity; all other decreases are charged to the Statement of Comprehensive Income. Each year the difference between depreciation based on the revalued carrying amount of the asset charged to the Statement of Comprehensive Income and depreciation based on the asset's original cost is transferred from the revaluation reserve to retained earnings.

Any accumulated depreciation at the date of revaluation is eliminated against the gross carrying amount of the asset and the net amount is restated to the revalued amount of the asset.

### **Plant and Equipment**

Plant and equipment are measured on the cost basis less depreciation and impairment losses.

The carrying amount of plant and equipment is reviewed annually by directors to ensure it is not in excess of the recoverable amount from these assets. The recoverable amount is assessed on the basis of the expected net cash flows that will be received from the assets employment and subsequent disposal. The expected net cash flows have been discounted to their present values in determining recoverable amounts.

Plant and equipment that have been contributed at no cost, or for nominal cost are valued at the fair value of the asset at the date it is acquired.

#### Depreciation

The depreciable amount of all fixed assets including buildings and capitalised lease assets, but excluding freehold land, is depreciated on a straight line and diminishing value basis over the asset's useful life to the group commencing from the time the asset is held ready for use. Leasehold improvements are depreciated over the shorter of either the unexpired period of the lease or the estimated useful lives of the improvements.

The depreciation rates used for each class of depreciable assets are:

Class of Fixed Asset	Depreciation Rate – Diminishing value
Buildings - parent	2%
Office furniture and equipment - parent	11.25% - 40%
Motor vehicles - parent	30%
	Depreciation Rate – Straight line
Building - subsidiary	3%
Office furniture and equipment - subsidiary	10-25%

The assets' residual values and useful lives are reviewed, and adjusted if appropriate, at each Statement of Financial Position date.

Asset class carrying amounts are written down immediately to their recoverable amount if the asset's carrying amount is greater than its estimated recoverable amount.

Gains and losses on disposals are determined by comparing proceeds with the carrying amount. These gains or losses are included in the Statement of Comprehensive Income. When revalued assets are sold, amounts included in the revaluation reserve relating to that asset are transferred to retained earnings.

### NOTE 1: STATEMENT OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

### d. Principles of Consolidation

A controlled entity is any entity over which Golf Queensland Limited has the power to govern the financial and operating policies so as to obtain benefits from its activities. In assessing the power to govern, the existence and effect of holdings of actual and potential voting rights are considered.

A list of controlled entities is contained in Note 23 to the financial statements.

As at reporting date, the assets and liabilities of all controlled entities have been incorporated into the consolidated financial statements as well as their results for the year then ended. Where controlled entities have entered (left) the consolidated group during the year, their operating results have been included (excluded) from the date control was obtained (ceased).

All inter-group balances and transactions between entities in the consolidated group, including any unrealised profits or losses, have been eliminated on consolidation. Accounting policies of subsidiaries have been changed where necessary to ensure consistency with those adopted by the parent entity.

#### e. Leases

Lease payments for operating leases, where substantially all the risks and benefits remain with the lessor, are charged as expenses in the period in which they are incurred.

### f. Financial Instruments

#### **Recognition and Initial Measurement**

Financial instruments, incorporating financial assets and financial liabilities, are recognised when the group becomes a party to the contractual provisions of the instrument. Trade date accounting is adopted for financial assets that are delivered within time frames established by marketplace convention.

Financial instruments are initially measured at fair value plus transactions costs where the instrument is not classified at fair value through profit or loss. Transaction costs related to instruments classified as at fair value through profit or loss are expensed to profit or loss immediately. Financial instruments are classified and measured as set out below.

### Derecognition

Financial assets are derecognised where the contractual rights to receipt of cash flows expires or the asset is transferred to another party whereby the group no longer has any significant continuing involvement in the risks and benefits associated with the asset. Financial liabilities are derecognised where the related obligations are either discharged, cancelled or expire. The difference between the carrying value of the financial liability extinguished or transferred to another party and the fair value of consideration paid, including the transfer of non-cash assets or liabilities assumed is recognised in profit or loss.

#### Classification and Subsequent Measurement

### (i) Financial assets at fair value through profit or loss

Financial assets are classified at fair value through profit or loss when they are held for trading for the purpose of short term profit taking, where they are derivatives not held for hedging purposes, or designated as such to avoid an accounting mismatch or to enable performance evaluation where a group of financial assets is managed by key management personnel on a fair value basis in accordance with a documented risk management or investment strategy. Realised and unrealised gains and losses arising from changes in fair value are included in profit or loss in the period in which they arise.

NOTE 1: STATEMENT OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

### (ii) Loans and receivables

Loans and receivables are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market and are subsequently measured at amortised cost using the effective interest rate method.

### (iii) Held-to-maturity investments

Held-to-maturity investments are non-derivative financial assets that have fixed maturities and fixed or determinable payments, and it is the group's intention to hold these investments to maturity. They are subsequently measured at amortised cost using the effective interest rate method.

### (iv) Available-for-sale financial assets

Available-for-sale financial assets are non-derivative financial assets that are either designated as such or that are not classified in any of the other categories. They comprise investments in the equity of other entities where there is neither a fixed maturity nor fixed or determinable payments.

(v) Financial liabilities

Non-derivative financial liabilities (excluding financial guarantees) are subsequently measured at amortised cost using the effective interest rate method.

### Fair value

Fair value is determined based on current bid prices for all quoted investments. Valuation techniques are applied to determine the fair value for all unlisted securities, including recent arm's length transactions, reference to similar instruments and option pricing models.

### Impairment

At each reporting date, the group assesses whether there is objective evidence that a financial instrument has been impaired. In the case of available-for-sale financial instruments, a prolonged decline in the value of the instrument is considered to determine whether an impairment has arisen. Impairment losses are recognised in the Statement of Comprehensive Income.

### g. Impairment of Assets

At each reporting date, the group reviews the carrying values of its tangible and intangible assets to determine whether there is any indication that those assets have been impaired. If such an indication exists, the recoverable amount of the asset, being the higher of the asset's fair value less costs to sell and value in use, is compared to the asset's carrying value. Any excess of the asset's carrying value over its recoverable amount is expensed to the Statement of Comprehensive Income.

Where the future economic benefits of the asset are not primarily dependent upon on the assets ability to generate net cash inflows and when the group would, if deprived of the asset, replace its remaining future economic benefits, value in use is depreciated replacement cost of an asset.

Where it is not possible to estimate the recoverable amount of an assets class, the group estimates the recoverable amount of the cash-generating unit to which the class of assets belong.

### h. Employee Benefits

Provision is made for the group's liability for employee benefits arising from services rendered by employees to Statement of Financial Position date. Employee benefits expected to be settled within one year together with benefits arising from wages, salaries and annual leave which may be settled after one year, have been measured at the amounts expected to be paid when the liability is settled. Other employee benefits payable later than one year have been measured at the net present value.

Contributions are made by the group to an employee superannuation fund and are charged as expenses when incurred.

### i. Cash and Cash Equivalents

Cash and cash equivalents include cash on hand, deposits held at-call with banks, other short-term highly liquid investments with original maturities of three months or less, and bank overdrafts.

### NOTE 1: STATEMENT OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

### j. Goods and Services Tax (GST)

Revenues, expenses and assets are recognised net of the amount of GST, except where the amount of GST incurred is not recoverable from the Australian Taxation Office. In these circumstances the GST is recognised as part of the cost of acquisition of the asset or as part of an item of expense. Receivables and payables in the Statement of Financial Position are shown inclusive of GST.

Cash flows are presented in the Statement of Cash Flows on a gross basis, except for the GST component of investing and financing activities, which are disclosed as operating cash flows.

#### k. Deferred Revenue

The group bills affiliation fees to its affiliated members in June based on the number of members in the prior financial year for the next twelve months. It is the policy of the group to treat affiliation fees received in advance as deferred revenue in the Statement of Financial Position where the group is contractually obliged to provide the services in a subsequent financial period.

### I. Contributions

Golf Queensland receives non-reciprocal contributions from the government and other parties for no or a nominal value. These contributions are recognised at the fair value on the date of acquisition upon which time an asset is taken up in the Statement of Financial Position and revenue in the Statement of Comprehensive Income.

### m. Income Tax

No provision for income tax has been raised as the group is exempt from income tax under Division 50 of the Income Tax Assessment Act 1997.

#### n. Intangibles

#### Software and website

Software and websites are recorded at cost. Software and website has a finite life and is carried at cost less any accumulated amortisation and impairment losses. It has an estimated useful life of between one and two years. It is assessed annually for impairment. The amortisation rate used for intangible software is 40%.

### o. Provisions

Provisions are recognised when the group has a legal or constructive obligation, as a result of past events, for which it is probable that an outflow of economic benefits will result and that outflow can be reliably measured.

### p. Critical Accounting Estimates and Judgments

The directors evaluate estimates and judgments incorporated into the financial report based on historical knowledge and best available current information. Estimates assume a reasonable expectation of future events and are based on current trends and economic data, obtained both externally and within the group.

### Key estimates — Impairment

The group assesses impairment at each reporting date by evaluating conditions specific to the group that may lead to impairment of assets. Where an impairment trigger exists, the recoverable amount of the asset is determined. Fair value less costs to sell or current replacement cost calculations performed in assessing recoverable amounts incorporate a number of key estimates.

### q. Accounting Standards Issued But Not Yet Effective

At the date of authorisation of the financial report, certain Standards and Interpretations have been issued, but are not mandatory for the year ended 31 December 2015. These standards and interpretations have not been adopted in preparing the financial report for the year ended 31 December 2015 and are not expected to impact materially on the group in the period of initial application.

The directors anticipate that the adoption of these Standards and Interpretations in future years will have no material impact on the recognition, measurement or disclosure of Golf Queensland Limited's financial report.

	Group		
	2016 \$	2015 \$	
NOTE 2: REVENUE	Ş	Ş	
Operating Activities			
Capitation fees	2,505,290	2,366,847	
Grants	455,363	456,800	
Entry fees	453,975	353,890	
Interest	46,120	20,448	
Sponsorship	373,221	374,335	
Donations*	345,632	-	
Profit on sale of asset	255,749	-	
Other	30,661	8,410	
Total Revenue	4,466,011	3,580,730	
*\$330,163 of the donation revenue was received from Junior Go	olf Foundation Queensland due to		
them being wound up on the provision that it is used on junior ۽	golf projects.		
NOTE 3: EXPENSES			
Expenses			
Project and program expenses			
— Employment expenses	28,420	27,124	
<ul> <li>Member support services</li> </ul>	528,698	439,770	
<ul> <li>Accommodation &amp; travel</li> </ul>	325,878	264,324	
- Communications	38,866	41,819	
<ul> <li>Advertising &amp; promotion</li> </ul>	295,364	282,398	
— Contractor fees	358,322	262,228	
- Grants	22,456	32,721	
Total project and program expenses	1,598,004	1,350,384	
Depreciation and amortisation			
· · ·	29,425	44,600	
- Buildings	29,425 51,531	44,600 40,155	
- Buildings - Motor vehicles	· · · · ·		
- Buildings - Motor vehicles - Furniture & equipment	51,531	40,155 19,531	
- Buildings - Motor vehicles - Furniture & equipment - Software & website	51,531	40,155 19,531 2,972	
- Buildings - Motor vehicles - Furniture & equipment - Software & website <b>Total Depreciation expense</b>	51,531 26,460 -	40,155 19,531 2,972 <b>107,258</b>	
Depreciation and amortisation - Buildings - Motor vehicles - Furniture & equipment - Software & website Total Depreciation expense Total employee benefits expense - Superannuation expense included above	51,531 26,460 - <b>107,416</b>	40,155	
- Buildings - Motor vehicles - Furniture & equipment - Software & website <b>Total Depreciation expense</b> Total employee benefits expense - Superannuation expense included above	51,531 26,460 - <b>107,416</b> 1,268,080	40,155 19,531 2,972 <b>107,258</b> 1,045,048	
- Buildings - Motor vehicles - Furniture & equipment - Software & website <b>Total Depreciation expense</b> Total employee benefits expense	51,531 26,460 - <b>107,416</b> 1,268,080	40,155 19,531 2,972 <b>107,258</b> 1,045,048	

Group	
2016	2015
\$	\$
3,228,632	1,717,968
200	200
3,228,832	1,718,168
	2016 \$ 3,228,632 200

	1,000	823
Sundry debtors		
Prepayments	412,260	414,622
	233,962	420,309
Provision for impairment of receivables 5(i)		-
Trade receivables	233,962	420,309

### (i) Provision for Impairment of Receivables

Current trade receivables are generally on 30 day terms. These receivables are assessed for recoverability and a provision for impairment is recognised when there is objective evidence that an individual trade receivable is impaired. These amounts have been included in other expense items.

### NOTE 6: FINANCIAL ASSETS

### NON CURRENT

Investment in Club Plus Pty Ltd	1	1
	1	1

### NOTE 7: ASSETS CLASSIFIED AS HELD FOR SALE

GQ Training Centre		1,347,579
	-	1,347,579

On 22 December 2015, Springfield Land Corporation ("SLC") exercised a call option, which was granted to them on 23 December 2010, to purchase the GQ Training Centre.

	Notes	Group	)
		2016	2015
		\$	\$
NOTE 8: PROPERTY, PLANT AND EQUIPMENT			
LAND AND BUILDINGS			
Buildings at valuation		1,665,000	1,195,000
Less accumulated depreciation		-	(48,978)
Total land and buildings		1,665,000	1,146,022
OFFICE EQUIPMENT & FURNITURE			
Office equipment and furniture - at cost		387,313	352,213
Less accumulated depreciation		(268,332)	(246,462)
		118,981	105,751
Trophies owned		18,257	18,257
Total office equipment and furniture		137,238	124,008
MOTOR VEHICLES			
Motor Vehicles - at cost		175,387	142,112
Less accumulated depreciation		(85,725)	(61,335)
Total motor vehicles		89,662	80,777
Total property, plant and equipment		1,891,900	1,350,807

### Valuation of Land and Buildings:

The valuation of Land and Buildings was at director valuation based independent valuations by John Martin Valuations on 31 December 2016. The valuation assumes that the property is free of encumbrances, restrictions or other impairments of an onerous nature, the property is free of mortgages, charges and other financials liens, there is no surface to sub-surface soil problems, the existing improvements are Council approved/certified. The fair value of the land and building market value as at the date of the inspection for financial reporting purposes.

### NOTE 8: PROPERTY, PLANT AND EQUIPMENT (CONTINUED)

Land and Buildings	Motor Vehicles	Office Equipment and Furniture	Total
\$	\$	\$	\$

### 2016

### **Movements in Carrying Amounts**

Movement in the carrying amounts for each class of property, plant and equipment between the beginning and the end of the current financial year:

Balance at the beginning of the period	1,146,022	80,777	124,008	1,350,807
Additions at cost	489,419	64,516	39,292	593,227
Disposals	-	(3,701)	-	(3,701)
Depreciation expense	(29,424)	(51,930)	(26,062)	(107,416)
Revaluation*	58,983	-	-	58,983
Carrying amount at end of period	1,665,000	89,662	137,238	1,891,900

### 2015

### **Movements in Carrying Amounts**

Movement in the carrying amounts for each class of property, plant and equipment between the beginning and the end of the current financial year:

Balance at the beginning of the period	2,538,200	102,212	125,660	2,766,072
Additions at cost	-	28,109	19,739	47,848
Disposals	-	(9,390)	(1,861)	(11,251)
Transfers**	(1,347,579)	-	-	(1,347,579)
Depreciation expense	(44,599)	(40,154)	(19,530)	(104,283)
Carrying amount at end of period	1,146,022	80,777	124,008	1,350,807

\* On 31 December 2016 all buildings were independently revalued.

\*\*On 22 December 2015, Springfield Land Corporation ("SLC") exercised a call option, which was granted to them on 23 December 2010, to purchase the GQ Training Centre. The sale took place on 30 November 2016. The carrying value of the GQ Training Centre has been reclassified as assets held for sale.

	Gro	Group	
	2016 \$	2015 \$	
NOTE 9: INTANGIBLE ASSETS			
Software and website			
Cost	-	57,038	
Accumulated amortisation	-	(57,038)	
Net carrying value	-	-	

#### NOTE 10: TRADE AND OTHER PAYABLES

Total Trade and other Payables	1,917,284	1,746,432
Employee benefits	168,055	125,710
Deferred income	1,279,299	1,357,902
Other current payables	467,784	250,817
Trade payables	2,146	12,003
CURRENT		

#### NOTE 11: PROVISIONS

CURRENT		
Long service leave	35,287	-
NON-CURRENT		
Long service leave	32,528	50,428
Total	67,815	50,428

#### NOTE 12: RESERVES

#### Asset Revaluation Reserve

This reserve records the revaluation of land and buildings.

#### NOTE 13: CAPITAL AND LEASING COMMITMENTS

	Group	
	2016	2015
	\$	\$
a. Operating Lease Commitments		
Non-cancellable operating leases contracted for but		
not capitalised in the financial statements		
Payable — minimum lease payments		
-not later than 12 months	6,809	11,717
<ul> <li>—later than 12 months but not later than 5 years</li> </ul>	9,645	15,871
	16,454	27,588

Operating leases are for office equipment which includes the photocopier.

#### NOTE 14: CONTINGENT ASSETS AND LIABILITIES

There are no contingent assets or liabilities.

#### NOTE 15: EVENTS AFTER THE BALANCE DATE

As at the date of this report there are no matters or circumstances that have significantly affected, or may significantly affect the group's operations in future financial years, the group's results in the future period, or the group's state of affairs during future financial years.

#### NOTE 16: KEY MANAGEMENT PERSONNEL COMPENSATION

	Short Term Benefits	Post- employment Benefits	Total
	\$	\$	\$
2016			
Total compensation	135,550	12,656	148,206
2015			
Total compensation	130,786	12,303	143,089

#### NOTE 17: RELATED PARTY TRANSACTIONS

The names of the directors who have held office during the year are:

- Peter Castrisos (Resigned 28/11/2016)
- Matthew Joseph Toomey
- Carmel Joan O'Keeffe
- Lorraine Catherine Matthews
- Judith Ann Logan
- David Colin Brett
- David James Alexander Bell
- Patrick Joseph Twomey
- Andrew Slack (Appointed 9/12/2016)

The directors are not remunerated for their services provided to the consolidated entity, other than normal reimbursement type costs for travel etc.

	Group	
	2016 \$	2015 \$
IOTE 18: CASH FLOW INFORMATION		
a. Reconciliation of Cash		
Cash at bank	3,228,632	1,717,968
Other cash	200	200
	3,228,832	1,718,168
p. Reconciliation of Cashflow from Operations with Profit after Income Tax		
(Profit)/Loss after income tax	262,974	(43,041)
Non cash flows		
Depreciation and amortisation	107,417	107,259
Loss/(Gain) on disposal of fixed assets	(252,054)	11,251
Changes in assets and liabilities		
(Increase)/decrease in trade and other receivables	202,603	(57,371)
(Increase)/decrease in inventory	5,453	1,426
Increase/(decrease) in trade and other payables	(9,855)	(15,304)
Increase/(decrease) in deferred revenue	(78,603)	133,880
Increase/(decrease) in other creditors and accruals	42,563	11,856
Increase/(decrease) in employee entitlements	59,732	(1,182)
Cash flows provided by operating activities	340,230	148,774

#### NOTE 19: FINANCIAL RISK MANAGEMENT

The group's financial instruments consist mainly of deposits with banks, accounts receivable and payable and leases. The totals for each category of financial instruments, measured in accordance with the accounting policies as recorded in the notes to these financial statements, are as follows:

	Note	Group	
		2016	2015
		\$	\$
Financial Assets			
Cash and cash equivalents	4	3,228,832	1,717,968
Trade and Other Receivables	5	647,222	835,754
Total Financial Assets		3,876,054	2,553,722
Financial Liabilities			
Financial liabilities at amortised cost			
-Trade and other payables	10	1,917,284	1,746,432
Total Financial Liabilities		1,917,284	1,746,432

#### **Financial Risk Management Policies**

The group's financial instruments consist mainly of deposits with banks, accounts receivable and payable. The group does not have any derivative instruments at 31 December 2016.

#### i. Treasury Risk Management

The Directors have overall responsibility for the determination of the Group's risk management objectives. The Group's risk management policies and objectives are designed to minimise the potential impacts of financial instruments risks on the results of the Group where such impacts may be material.

#### ii. Financial Risk Exposures and Management

The main risks the group is exposed to through its financial instruments are interest rate risk, liquidity risk and credit risk.

#### Interest rate risk

The group's exposure to interest rate risk, which is the risk that a financial instrument's value will fluctuate as a result of changes in market interest rates and the effective weighted average interest rates on those financial assets and financial liabilities.

### Liquidity risk

The group manages liquidity risk by regularly monitoring the management accounts.

#### **Credit risk**

The maximum exposure to credit risk, excluding the value of any collateral or other security, at balance date to recognised financial assets is the carrying amount, net of any provisions for doubtful debts, as disclosed in the Statement of Financial Position and notes to the financial statements.

#### NOTE 19: FINANCIAL RISK MANAGEMENT (CONTINUED)

#### **Specific Financial Risk Exposures and Management**

The main risks the group is exposed to through its financial instruments are credit risk, liquidity risk and market risk relating to interest rate risk.

a. Credit risk

Exposure to credit risk relating to financial assets arises from the potential non-performance by counterparties of contract obligations that could lead to a financial loss for the group.

The group does not have any material credit risk exposure as its major source of revenue is the receipt of affiliation fees.

#### **Credit Risk Exposures**

The maximum exposure to credit risk by class of recognised financial assets at the end of the reporting period is equivalent to the carrying value and classification of those financial assets (net of any provisions) as presented in the statement of financial position.

Trade and other receivables that are neither past due or impaired are considered to be of high credit quality.

The group has no significant concentration of credit risk exposure to any single counterparty or group of counterparties. Details with respect to credit risk of Trade and Other Receivables are provided in Note 5.

Credit risk related to balances with banks and other financial institutions is managed by the finance committee in accordance with approved Board policy. The following table provides information regarding the credit risk relating to cash and money market securities based on Standard & Poor's counterparty credit ratings.

	Note	Gr	Group	
		2016 \$	2015 \$	
Cash and cash equivalents				
–AA rated		3,228,832	1,717,968	
	4	3,228,832	1,717,968	

#### b. Liquidity risk

Liquidity risk arises from the possibility that the group might encounter difficulty in settling its debts or otherwise meeting its obligations in relation to financial liabilities. The group manages this risk through the following mechanisms:

- preparing forward looking cash flow analysis in relation to its operational, investing and financing activities;
- maintaining a reputable credit profile;
- managing credit risk related to financial assets;
- only investing surplus cash with major financial institutions; and
- comparing the maturity profile of financial liabilities with the realisation profile of financial assets.

The tables on page 40 reflect an undiscounted contractual maturity analysis for financial liabilities.

Cash flows realised from financial assets reflect management's expectation as to the timing of realisation. Actual timing may therefore differ from that disclosed. The timing of cash flows presented in the table to settle financial liabilities reflects the earliest contractual settlement dates.

#### NOTE 19: FINANCIAL RISK MANAGEMENT (CONTINUED)

#### Financial liability and financial asset maturity analysis

	Within	1 Year	То	tal
	2016	2015	2016	2015
	\$	\$	\$	\$
Financial liabilities due for payment				
Trade and other payables (excluding				
estimated annual leave and deferred income)	469,030	250,818	469,030	250,818
Total expected outflows	469,030	250,818	469,030	250,818
Financial Assets — cash flows realisable				
Cash and cash equivalents	3,228,832	1,717,968	3,228,832	1,717,968
Trade and other receivables	647,222	835,754	647,222	835,754
Total anticipated inflows	3,876,054	2,553,722	3,876,054	2,553,722
Net (outflow)/inflow on financial instruments	3,407,024	2,302,904	3,407,024	2,302,904

#### c. Market Risk

#### i. Interest rate risk

Exposure to interest rate risk arises on financial assets and financial liabilities recognised at the end of the reporting period whereby a future change in interest rates will affect future cash flows or the fair value of fixed rate financial instruments. The group is also exposed to earnings volatility on floating rate instruments.

The financial assets of the group consisted of cash and cash equivalents and trade and other receivables.

#### ii. Sensitivity Analysis

The following table illustrates sensitivities to the group's exposures to changes in interest rates. The table indicates the impact on how profit and equity values reported at the end of the reporting period would have been affected by changes in the relevant risk variable that management considers to be reasonably possible. These sensitivities assume that the movement in a particular variable is independent of other variables.

	Profit	Equity
	\$	\$
Year ended 31 December 2016		
+/- 2% in interest rates	+/- 64,577	+/- 64,577
Year Ended 31 December 2015		
+/- 2% in interest rates	+/- 34,359	+/- 34,359

#### d. Net Fair Values

#### i. Fair value estimation

The net fair values of all financial assets and liabilities approximate their carrying value. No financial assets and financial liabilities are readily traded on organised markets in standardised form.

The aggregate net fair values and carrying amounts of financial assets and financial liabilities are disclosed in the Statement of Financial Position and in the notes to the financial statements.

#### ii. Financial instruments measured at fair value

There are no financial instruments recognised at fair value in the statement of financial position.

### NOTE 20: INFORMATION RELATING TO GOLF QUEENSLAND LIMITED ("THE PARENT ENTITY")

	2016 \$	2015 \$
Current assets	3,866,023	2,563,415
Total assets	5,757,925	3,914,220
Current liabilities	1,763,548	1,732,148
Total liabilities	2,874,826	1,782,239
Retained earnings	1,732,207	1,724,982
Reserves	1,150,892	1,091,908
Profit or loss of the parent entity	7,225	<u>(22,341)</u>
Other comprehensive income		
Total comprehensive income of the parent entity	7,225	(22,341)

NOTE 21: ENTITY DETAILS **The registered office of the entity is:** Golf Queensland Limited Unit 2, 14 Wren Street

BOWEN HILLS, QLD 4006

### NOTE 22: MEMBERS' GUARANTEE

The parent is incorporated under the Corporations Act 2001 and is an entity limited by guarantee. If the entity is wound up, the constitution states that each member is required to contribute a maximum of \$2 each towards meeting any outstandings and obligations of the entity. At 31 December 2016 the number of members was 18.

#### NOTE 23: CONTROLLED ENTITIES

	Country of Incorporation Parent Entity		t Entity
		2016	2015
		%	%
Controlled Entities Consolidated			
Subsidiaries of Golf Queensland Limited:			
Joint Venture Golf Holdings Pty Ltd	Australia	100	100

#### **DIRECTORS' DECLARATION**

The directors of the consolidated group declare that:

- 1. The financial statements and notes, as set out on pages 22 to 41 are in accordance with the Corporations Act 2001:
  - a. comply with Accounting Standards and the Corporations Regulations 2001; and
  - b. give a true and fair view of the financial position as at 31 December 2016 and of the performance for the year ended on that date of the group.
- 2. In the directors' opinion there are reasonable grounds to believe that the group will be able to pay its debts as and when they become due and payable.

This declaration is made in accordance with a resolution of the Board of Directors.

		David Brett (Directo		
Dated this	22 mp	day of	MADCH .	2017



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#### INDEPENDENT AUDITOR'S REPORT

To the members of Golf Queensland Limited

#### Report on the Audit of the Financial Report

#### Opinion

We have audited the financial report of Golf Queensland Limited (the Company) and its subsidiaries (the Group), which comprises the consolidated statement of financial position as at 31 December 2016, the consolidated statement of profit and loss and other comprehensive income, the consolidated statement of changes in equity and the consolidated statement of cash flows for the year then ended, and notes to the financial report, including a summary of significant accounting policies and the directors' declaration.

In our opinion the accompanying financial report of Golf Queensland Limited, is in accordance with the *Corporations Act 2001*, including:

- Giving a true and fair view of the Group's financial position as at 31 December 2016 and of its financial performance for the year ended on that date; and
- (ii) Complying with Australian Accounting Standards and the Corporations Regulations 2001.

#### Basis for opinion

We conducted our audit in accordance with Australian Auditing Standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Report* section of our report. We are independent of the Group in accordance with the *Corporations Act 2001* and the ethical requirements of the Accounting Professional and Ethical Standards Board's APES 110 *Code of Ethics for Professional Accountants* (the Code) that are relevant to our audit of the financial report in Australia. We have also fulfilled our other ethical responsibilities in accordance with the Code.

We confirm that the independence declaration required by the *Corporations Act 2001*, which has been given to the directors of the Company, would be in the same terms if given to the directors as at the time of this auditor's report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### Other information

The directors are responsible for the other information. The other information obtained at the date of this auditor's report is information included in the Directors' report, but does not include the financial report and our auditor's report thereon.

Our opinion on the financial report does not cover the other information and accordingly we do not express any form of assurance conclusion thereon.

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In connection with our audit of the financial report, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial report or our knowledge obtained in the audit, or otherwise appears to be materially misstated.

If, based on the work we have performed on the other information obtained prior to the date of this auditor's report, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

#### Responsibilities of the directors for the Financial Report

The directors of the Company are responsible for the preparation of the financial report that gives a true and fair view in accordance with Australian Accounting Standards and the *Corporations Act 2001* and for such internal control as the directors determine is necessary to enable the preparation of the financial report that gives a true and fair view and is free from material misstatement, whether due to fraud or error.

In preparing the financial report, the directors are responsible for assessing the ability of the group to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Group or to cease operations, or has no realistic alternative but to do so.

#### Auditor's responsibilities for the audit of the Financial Report

Our objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with the Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of this financial report.

A further description of our responsibilities for the audit of the financial report is located in appendix 1. This description forms part of our auditor's report.

**BDO Audit Pty Ltd** 

SDO D P Wright

Director

Brisbane, 22 March 2017

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### Appendix 1 - Additional information on the Auditor's responsibilities for the audit of the Financial Report

As part of an audit in accordance with the Australian Auditing Standards, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial report, whether due to fraud
  or error, design and perform audit procedures responsive to those risks, and obtain audit evidence
  that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a
  material misstatement resulting from fraud is higher than for one resulting from error, as fraud
  may involve collusion, forgery, intentional omissions, misrepresentations, or the override of
  internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors.
- Conclude on the appropriateness of the directors' use of the going concern basis of accounting
  and, based on the audit evidence obtained, whether a material uncertainty exists related to
  events or conditions that may cast significant doubt on the Group's ability to continue as a going
  concern. If we conclude that a material uncertainty exists, we are required to draw attention in
  our auditor's report to the related disclosures in the financial report or, if such disclosures are
  inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up
  to the date of our auditor's report. However, future events or conditions may cause the Group to
  cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial report, including the disclosures, and whether the financial report represents the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the financial report. We are responsible for the direction, supervision and performance of the Group audit. We remain solely responsible for our audit opinion.

We communicate with the directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide the directors with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

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Membership numbers display players at clubs and districts in the 2016 year.

### District

B&DLGA	Brisbane & District Ladies Golf Association		3884
BDGA	Brisbane District Golf Association		12110
D&SWDLGA	Downs & South West District Ladies Golf Association		789
DDGA	Darling Downs Golf Association		3116
FNQ	Far North Queensland		2433
FNQDLGA	Far North Queensland District Ladies Golf Association		619
G&CDGA	Gold Coast District Golf Association		8875
G&CH	Golf Central Highlands		1285
G&CQ	Golf Central Queensland		3121
G&CW	Golf Central West		270
G&NQ	Golf North Queensland		4231
G&WB	Golf Wide Bay		3103
MDGA	Moreton District Golf Association		1740
SC&SBDGA	Sunshine Coast & South Burnett District Golf Association		9764
SC&BDWG	Sunshine Coast & Burnett District Women's Golf		2448
SEQDGA	South East Queensland District Golf Association		4250
SWQDGA	South West Queensland District Golf Association		639
WGGC	Women's Golf Gold Coast		2849
		TOTAL	65526

Total Membership



CLUB NAME	MEN'S DISTRICT	WOMEN'S DISTRICT	MEN	WOMEN	TOTAL
1770 Golf Club	GCQ	GCQ	152	27	179
Allora Golf Club	DDGA	D&SWDLGA	29	2	31
Alpha Golf Club	GCW	GCW	15	11	26
Arundel Hills Golf Club	GCDGA	WGGC	347	77	424
Ashgrove Golf Club	BDGA	B&DLGA	384	82	466
Atherton Golf Club	FNQ	FNQDLGA	141	34	175
Augathella Golf Club	SWQG	D&SWDLGA	15	3	18
Ayr Golf Club	GNQ	GNQ	169	47	216
Babinda Golf Club	FNQ	FNQDLGA	14	3	17
Baralaba Golf Club	GCQ	GCQ	23	7	30
Barcaldine Golf Club	GCW	GCW	27	4	31
Bargara Golf Club	GWB	GWB	417	133	550
Bay Islands Golf Club	SEQDGA	B&DLGA	155	33	188
Beaudesert Golf Club	SEQDGA	WGGC	186	41	227
Beerwah & District					
Memorial Golf Club Inc	SC&SBDGA	SCB&DWG	542	139	681
Bell Golf Club	DDGA	D&SWDLGA	30	6	36
Biggenden Golf Club	GWB	GWB	38	4	42
Biloela Golf Club	GCQ	GCQ	104	13	117
Black Springs Golf Club	GNQ	GNQ	135	3	138
Blackall Golf Club	GCW	GCW	34	11	45
Blackbutt Golf Club	SC&SBDGA	SCB&DWG	86	20	106
Blackwater Golf Club	GCH	GCH	46	16	62
Boomerang Farm Golf Club	GCDGA	WGGC	120	39	159
Boonah Golf Club	MDGA	B&DLGA	159	31	190
Boonooroo Golf Club	GWB	GWB	39	18	57
Borneo Barracks Golf Club	DDGA	D&SWDLGA	199	43	242
Boulia Golf Club	GNQ	GNQ	17	3	20
Bowen Golf Club	GNQ	GNQ	176	83	259
Boyne Island Tannum Sands Golf Club	GCQ	GCQ	157	53	210
Bribie Island Golf Club	SC&SBDGA	SCB&DWG	638	190	828
Brisbane Golf Club	BDGA	B&DLGA	1244	290	1534
Brookwater Golf Club	MDGA	B&DLGA	163	25	188
Bulimba Golf Club	BDGA		159	0	159
Bundaberg Golf Club	GWB	GWB	360	85	445
Burleigh Golf Club	GCDGA	WGGC	762	198	960
Burrum District Golf Club	GWB	GWB	87	35	122
Caboolture Golf Club	SC&SBDGA	SCB&DWG	403	78	481
Cairns Golf Club	FNQ	FNQDLGA	499	114	613
Calliope Golf Club	GCQ	GCQ	217	31	248
Caloundra Golf Club	SC&SBDGA	SCB&DWG	712	212	924
Canungra Area Golf Club	GCDGA	WGGC	69	27	96
Capella Golf Club	GCH	GCH	14	1	15
Capricorn Country Golf Club	GCQ	GCQ	146	25	171
Capricorn International Golf Club Resort		GCQ	100	25	125
Carbrook Golf Club	SEQDGA	B&DLGA	719	78	797
Cardwell Golf Club	FNQ	FNQDLGA	58	27	85
Carpentaria Golf Club	FNQ	FNQDLGA	93	22	115

CLUB NAME	MEN'S DISTRICT	WOMEN'S DISTRICT	MEN	WOMEN	TOTAL
Cecil Plains Golf Club	DDGA	D&SWDLGA	34	10	44
Chambers Pines Golf Club	SEQDGA	B&DLGA	58	25	83
Charleville Golf Club	SWQG	D&SWDLGA	57	6	63
Charters Towers Golf Club	GNQ	GNQ	71	15	86
Chinchilla Golf Club	SWQG	D&SWDLGA	61	17	78
City Golf Club	DDGA	D&SWDLGA	917	109	1026
Clermont Golf Club	GCH	GCH	91	28	119
Clifton Golf Club Inc	DDGA	D&SWDLGA	67	19	86
Collinsville Golf Club	GNQ	GNQ	30	11	41
Condamine Golf Club	SWQG	<del>D&amp;SWDLGA</del>	1	0	1
Cooktown Golf Club	FNQ	FNQDLGA	35	6	41
Coolangatta/Tweed Heads Golf Club	GCDGA	WGGC	1240	306	1546
Cooroy Golf Club	SC&SBDGA	SCB&DWG	319	85	404
Coral Cove International Golf Club	GWB	GWB	94	32	126
Craignish Golf Club	GWB	GWB	22	11	33
Crows Nest Golf Club	DDGA	D&SWDLGA	58	4	62
Cunnamulla Golf Club	SWQG	D&SWDLGA	17	6	23
Dalby Golf Club	DDGA	D&SWDLGA	142	31	173
Dirranbandi Golf Club	SWQG	D&SWDLGA	20	9	29
Duaringa Golf Club	GCQ	GCQ	16	1	17
Dunkeld Golf Club	SWQG		10	0	10
Dysart Golf Club	GCH	GCH	58	15	73
Eidsvold Golf Club	GWB	GWB	16	1	17
El Arish Golf Club	FNQ	FNQDLGA	48	15	63
Emerald Golf Club	GCH	GCH	430	57	487
Emerald Lakes Golf Club	GCDGA	WGGC	472	196	668
Emu Park Golf Club	GCQ	GCQ	142	30	172
Esk Country Golf Club	MDGA	B&DLGA	35	2	37
Fraser Lakes Golf Club	GWB	GWB	37	2	39
Gailes Golf Club	BDGA	B&DLGA	506	89	595
Gainsborough Greens Golf Club	SEQDGA	WGGC	228	16	244
Gatton Jubilee Golf Club	DDGA	D&SWDLGA	157	31	188
Gayndah Golf Club	GWB	GWB	62	14	76
Georgetown Golf Club	FNQ	FNQDLGA	4	1	5
Gin Gin Golf Club	GWB	GWB	44	9	53
Gladstone Golf Club	GCQ	GCQ	392	66	458
Glenden Golf Club	GNQ	GNQ	11	3	14
Goombungee Golf Club	DDGA	D&SWDLGA	53	20	73
Goomeri Golf Club	SC&SBDGA	SCB&DWG	36	7	43
Goondiwindi Golf Club	SWQG	D&SWDLGA	199	30	229
Gordonvale Golf Club	FNQ	FNQDLGA	191	39	230
Gracemere Lakes Golf Club	GCQ	GCQ	106	11	117
Greenvale Golf Club	GNQ	GNQ	10	10	20
Gunabul	SC&SBDGA	SCB&DWG	65	25	90
Gympie Pines Golf Club	SC&SBDGA	SCB&DWG	154	49	203
Half Moon Bay Golf Club	FNQ	FNQDLGA	447	159	606
Hamilton Island	GNQ	GNQ	100	0	100
Hattonvale Tavern & Golf Club	MDGA	B&DLGA	39	9	48
	IVIDUA	DQDLOA	33	5	40

CLUB NAME	MEN'S DISTRICT	WOMEN'S DISTRICT	MEN	WOMEN	TOTAL
Headland Golf Club	SC&SBDGA	SCB&DWG	789	204	993
Helensvale Golf Club	GCDGA	WGGC	180	68	248
Hervey Bay Golf Club	GWB	GWB	589	181	770
Hills International Golf Club	SEQDGA	B&DLGA	163	25	188
Home Hill Golf Club	GNQ	GNQ	44	23	67
Hope Island Golf Club	GCDGA	WGGC	404	111	515
Hughenden Golf Club	GNQ	GNQ	19	12	31
Ilfracombe Golf Club	GCW	GCW	29	4	33
Indooroopilly Golf Club	BDGA	B&DLGA	1131	314	1445
Ingham Golf Club	GNQ	GNQ	51	14	65
Inglestone Golf Club	SWQG	D&SWDLGA	18	6	24
Inglewood Golf Club	DDGA	D&SWDLGA	21	6	27
Injune Golf Club	SWQG		18	0	18
Innes Park Golf Club	GWB	GWB	28	8	36
Innisfail Golf Club	FNQ	FNQDLGA	62	13	75
Ipswich Golf Club	MDGA	B&DLGA	183	33	216
Isis Golf Club	GWB	GWB	84	26	110
Isisford Golf Club	GCW	GCW	9	4	13
Jandowae Golf Club	DDGA	D&SWDLGA	33	10	43
Jindalee Golf Club	BDGA	B&DLGA	342	53	395
Jundah Golf Club	GCW	GCW	9	4	13
Karana Downs Golf Club	MDGA	B&DLGA	288	27	315
Karumba Golf Club	GNQ	GNQ	0	0	0
Keperra Golf Club	BDGA	B&DLGA	971	121	1092
Kilcoy Golf Club	SC&SBDGA	SCB&DWG	76	22	98
Kilkivan Country Club	SC&SBDGA	SCB&DWG	18	1	19
Kingaroy Golf Club	SC&SBDGA	SCB&DWG	170	33	203
Kooralbyn Golf Club	SEQDGA	WGGC	100	0	100
Kumbia Golf Club	SC&SBDGA	SCB&DWG	27	5	32
Laidley Golf Club	MDGA	B&DLGA	81	35	116
Lakelands Golf Club	GCDGA	WGGC	237	83	320
Lavarack Golf Club	GNQ	GNQ	162	55	217
Logan Country Club	SEQDGA	B&DLGA	438	79	517
Longreach Golf Club	GCW	GCW	46	7	53
Lowood Golf Club	MDGA	B&DLGA	95	19	114
Mackay Golf Club	GNQ	GNQ	492	108	600
Magnetic Island Golf Club	GNQ	GNQ	53	27	80
Maleny Golf Club	SC&SBDGA	SCB&DWG	68	11	79
Mareeba Golf Club	FNQ	FNQDLGA	114	13	127
Maroochy River Golf Club					
(formerly Horton Park)	SC&SBDGA	SCB&DWG	1009	260	1269
Maryborough Golf Club	GWB	GWB	354	58	412
McLeod Country Golf Club	BDGA	B&DLGA	313	243	556
Middlemount Golf Club	GCH	GCH	62	17	79
Miles Golf Club	SWQG	D&SWDLGA	9	11	20
Millaa Millaa Golf Club	FNQ	FNQDLGA	48	10	58
Millmerran Golf Club	DDGA	D&SWDLGA	85	13	98
Mirage Country Club	FNQ		100	0	100
Miriam Vale Golf Club	GCQ	GCQ	32	29	61

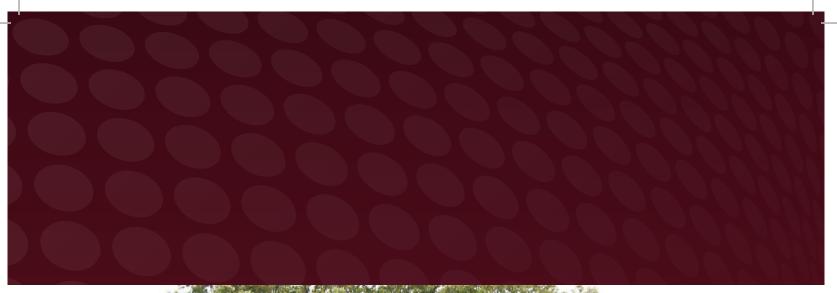
CLUB NAME	<b>MEN'S DISTRICT</b>	WOMEN'S DISTRICT	MEN	WOMEN	TOTAL
Mitchell Golf Club	SWQG	D&SWDLGA	37	12	49
Monto Golf Club	GWB	GWB	49	7	56
Moranbah Golf Club	GCH	GCH	302	44	346
Mossman Golf Club	FNQ	FNQDLGA	132	43	175
Moura Golf Club	GCQ	GCQ	37	9	46
Mt Coolum Golf Club	SC&SBDGA	SCB&DWG	510	169	679
Mt Isa Golf Club	GNQ	GNQ	120	22	142
Mt Morgan Golf Club	GCQ	GCQ	14	3	17
Mt Perry Golf Club	GWB	GWB	19	2	21
Mt Warren Park Golf Club	SEQDGA	B&DLGA	381	61	442
Mt. Garnet Golf Club	FNQ	FNQDLGA	22	7	29
Mundubbera Golf Club	GWB	GWB	34	11	45
Murgon Golf Club	SC&SBDGA	SCB&DWG	81	14	95
Murwillumbah Golf Club		WGGC	0	115	115
Muttaburra Golf Club	GCW	GCW	21	4	25
Mystic Sands Golf Club	GNQ	GNQ	56	20	76
Nambour Golf Club	SC&SBDGA	SCB&DWG	331	44	375
Nanango Golf Club	SC&SBDGA	SCB&DWG	79	29	108
Noosa Springs Golf Club	SC&SBDGA	SCB&DWG	169	90	259
North Lakes Golf Club	SC&SBDGA	B&DLGA	226	27	253
North Stradbroke Island Golf Club	SEQDGA	B&DLGA	52	8	60
Nudgee Golf Club	BDGA	B&DLGA	972	219	1191
Oakey Golf Club	DDGA	D&SWDLGA	37	21	58
Oakwood Park Golf Club	GWB	GWB	79	14	93
Oxley Golf Club	BDGA	B&DLGA	600	134	734
Pacific Golf Club	BDGA	B&DLGA	855	227	1082
Pacific Harbour Golf Club	SC&SBDGA	SCB&DWG	168	87	255
Palm Meadows Golf Club	GCDGA	WGGC	321	25	346
Palmer Colonial	GCDGA	WGGC	543	65	608
Palmer Gold Coast	GCDGA	WGGC	544	55	599
Palmer Sea Reef	FNQ	FNQDLGA	132	41	173
Paradise Palms Golf Club	FNQ	FNQDLGA	198	42	240
Parkwood International Golf Club	GCDGA	WGGC	390	84	474
Pelican Waters Golf Club	SC&SBDGA	SCB&DWG	321	92	413
Peregian Springs Golf Club	SC&SBDGA	SCB&DWG	308	146	454
Pine Rivers Golf Club	SC&SBDGA	B&DLGA	328	37	365
Pioneer Valley Golf Club	GNQ	GNQ	126	16	142
Pittsworth Golf Club	DDGA	D&SWDLGA	120	44	164
Proserpine Golf Club	GNQ	GNQ	272	66	338
Proston District Golf Club	SC&SBDGA	SCB&DWG	13	3	16
Quilpie Golf Club	SWQG	D&SWDLGA	15	1	16
RACV Royal Pines Golf Club	GCDGA	WGGC	187	79	266
Ravenshoe Golf Club	FNQ	FNQDLGA	36	13	49
Redcliffe Golf Club	BDGA	B&DLGA	743	167	910
Redland Bay Golf Club	SEQDGA	B&DLGA	745	192	937
Richmond Golf Club	GNQ	GNQ	10	7	17
Riverlakes Golf Club	SEQDGA	B&DLGA	392	65	457
Rockhampton Golf Club	GCQ	GCQ	545	77	622
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CLUB NAME	<b>MEN'S DISTRICT</b>	WOMEN'S DISTRICT	MEN	WOMEN	TOTAL
Roma Golf Club	SWQG	D&SWDLGA	70	10	80
Rosewood Golf Club	MDGA	B&DLGA	163	31	194
Rowes Bay Golf Club	GNQ	GNQ	527	132	659
Royal Queensland Golf Club	BDGA	B&DLGA	1395	372	1767
Sanctuary Cove Pines Golf Club	GCDGA	WGGC	758	324	1082
Sandgate Golf Club	BDGA	B&DLGA	243	56	299
Sandy Gallop Golf Club	MDGA	B&DLGA	488	45	533
Sarina Golf Club	GNQ	GNQ	85	23	108
Southport Golf Club	GCDGA	WGGC	845	448	1293
Springsure Golf Club	GCH	GCH	42	25	67
St George Golf Club	SWQG	D&SWDLGA	73	36	109
Stanthorpe Golf Club	DDGA	D&SWDLGA	112	28	140
Surfers Paradise Golf Club	GCDGA	WGGC	442	261	703
Tallebudgera Golf Club	GCDGA	WGGC	263	50	313
Tally Valley Golf Club	GCDGA	WGGC	161	45	206
Tambo Golf Club	GCW	GCW	23	8	31
Tamborine Mountain Golf Club	GCDGA	WGGC	153	35	188
Taroom Golf Club	SWQG	D&SWDLGA	19	9	28
Tewantin Noosa Golf Club	SC&SBDGA	SCB&DWG	678	201	879
Texas Golf Club	DDGA	D&SWDLGA	38	15	53
The Glades Golf Club	GCDGA	WGGC	100	25	125
The Grand Golf Club	GCDGA	WGGC	337	76	413
Theodore Golf Club	GCQ	GCQ	22	4	26
Tieri Golf Club	GCH	GCH	37	0	37
Tin Can Bay Golf Club	SC&SBDGA	SCB&DWG	181	71	252
Toogoolawah Golf Club	MDGA	B&DLGA	46	14	60
Toowoomba Golf Club	DDGA	D&SWDLGA	706	129	835
Torrens Creek Golf Club	GNQ	GNQ	6	0	6
Townsville Golf Club	GNQ	GNQ	390	103	493
Tully Golf Club	FNQ	FNQDLGA	59	17	76
Twin Waters Golf Club	SC&SBDGA	SCB&DWG	228	99	327
Village Links Golf Club	SEQDGA	B&DLGA	80	3	83
Virginia Golf Club	BDGA	B&DLGA	746	174	920
Wallangarra Golf Club	DDGA	D&SWDLGA	19	1	20
Wandoan Golf Club	SWQG		0	0	0
Wantima Golf Club	SC&SBDGA	B&DLGA	615	159	774
Warwick Golf Club	DDGA	D&SWDLGA	259	91	350
Willows Golf Club	GNQ	GNQ	244	31	275
Windaroo Lakes Golf Club	SEQDGA	B&DLGA	553	59	612
Winton Golf Club	GNQ	GNQ	17	4	21
Wolston Park Golf Club	BDGA	B&DLGA	405	32	437
Wondai Golf Club	SC&SBDGA	SCB&DWG	33	6	39
Woodford Golf Club	SC&SBDGA	SCB&DWG	383	56	439
Wowan Golf Club	GCQ	GCQ	26	12	38
Wynnum Golf Club	BDGA	B&DLGA	1101	189	1290
Yeppoon Golf Club	GCQ	GCQ	351	116	467
Yuleba Golf Club	SWQG	D&SWDLGA	0	0	0
Total Numbers			52649	12877	65526

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More people playing more golf

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