



14 June 2017

Golf NSW Member Clubs and Districts,

**Re: Golf NSW and "One Golf"**

Dear Colleagues,

I am writing to outline the reasons the Board of Golf NSW has recently rejected the "One Golf" draft proposal as recommended by Golf Australia.

One Golf is a management model intended to centralise the administration of amateur golf in Australia. Currently amateur golf is managed under a federated structure whereby each State body has responsibility for administering and promoting the game in their respective states. The One Golf proposal is based on reports that indicate a nationally centralised administration structure may reduce costs and increase opportunities for national sponsorship and events.

After lengthy discussions and careful consideration we do not believe the One Golf model being proposed would achieve the desired outcomes. Further, there is a real risk that Golf NSW's ability to address state based strategic issues, swiftly react to industry trends, and expand club support initiatives, could be compromised. This would be a result of decisions about staff and budgets being controlled centrally and reflecting national priorities, not local needs. Although the model is still a "draft" and Golf Australia are keen to refine it with state input, the extent of our governance, management, operational, financial and commercial concerns don't allow the in-principle commitment Golf Australia is seeking.

It is Golf NSW's view that resource sharing, operational synergies and successful national commercial partnerships can be achieved under the current federated model, without the major governance and structural changes proposed with One Golf.

Golf NSW remains fully committed to delivering national initiatives and will continue to align its strategic initiatives with those of Golf Australia. The Board's position may change in the future and our decision does not limit or change the national and inter-state collaboration which already occurs.

Golf NSW will continue to work collaboratively and closely with Golf Australia to grow the game of golf, and ensure the ongoing health and viability of member clubs and Districts in NSW.

Yours sincerely,

A handwritten signature in dark ink, appearing to read "M. Adair", written in a cursive style.

Michele Adair  
Deputy Chair, Chair of Governance & Planning

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