

LES WALLACE



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Home Club: Yowani Country Club

SKILLS, QUALIFICATIONS & EXPERIENCE

- I was a member of the Golf NSW Governance Committee in 2017 and Chair in 2018. In that time, the Board – with the strong support of the CEO – has released a new four-year strategic plan, finalized a template framework constitution for golf Clubs in NSW, adopted a new set of Director attributes for Board members and a skills mix self-assessment tool, and approved a delegations policy
- From 2003 until 2015, I held various Board support roles with the professional association Engineers Australia, and instituted many highly regarded governance innovations
- From 1982 to 2002, I was a senior executive in the Department of Defence

Qualifications

- Fellow, Australian Institute of Company Directors (AICD) – April 2001 to present

BOARD AND COMMITTEE INVOLVEMENT

- Vice President – ACT Monaro District Golf Association (Member, December 2013 to present)
- Board Director – Golf NSW (November 2016 to present – Chair Governance Committee 2018, Member Remuneration and Golf Committees)
- Board Director – Yowani Country Club ACT (July 2017 to present)

INTEREST AND/OR INVOLVEMENT IN SPORT

As a member of the ACT Monaro DGA Committee since December 2013:

- Four-year Plan and Annual Program – After I joined the District Committee, I visited many of the District's member Clubs during 2014 to hear their expectations for the District Committee, and as a result, the District Committee now works to a four-year set of priorities plus an annual program and budget.

- Golf Forum - I organized our first District Golf Forum in 2016 and again in 2017, both well-received, to enable golf leaders and administrators to engage on current issues for Clubs and the sport more generally.

As a member of my golf Club Match Committee from July 2012 to the present:

- I introduced a system of role statements and checklists for various Match Committee responsibilities
- I coordinate and prepare the Club's annual fixtures calendar
- I developed a systematic method for course set-ups right through the annual fixtures calendar to satisfy both Match Committee and Course Superintendent needs for a reliable weekly schedule

Rules:

- I gained State-level accreditation in September 2013 and have officiated at major State-level events and at District competitions, where I introduced a pace-of-play regime which has been picked up at several Clubs. Golf Club Board Director:
- I was elected to the Yowani Country Club Board in 2017, which has given me a direct perspective on the financial and operational pressures faced by many golf Clubs. Our Board is in the process of a redevelopment strategy aimed at providing a more secure financial future for the Club, as are many other Clubs.

NOMINEE'S STATEMENT

If re-elected, I will continue my contribution to benefit the administration of amateur golf in NSW/ACT, including:

To help set and maintain strategic direction for the organization

To support the CEO in delivering our strategic priorities, and particularly our wide range of Club Support services

To strengthen our fundamental governance arrangements, including our organizational support for match and rules officials, and volunteers more generally

To understand and communicate fully to our members the pros and cons of the One Golf structure being pursued by Golf Australia

In 2012, I made a decision to make a stronger contribution to the ongoing success of my own Club. I've enjoyed the opportunity immensely and this led me to pursue State-level rules accreditation and to make a contribution at the District Committee level.

The greatest attraction for me to continue as a Director on the Golf NSW Board is the challenge of dealing with the complex pressures confronting us, in concert with Golf Australia and club-level strategies to sustain and grow the sport. Given the

day-to-day financial and operational pressures faced by most volunteer-based golf Clubs, I would like to see the initiatives set out in Golf NSW's current strategic plan in relation to Club Support in its many forms, given continued emphasis.

From my first term on the Golf NSW Board, I am confident that I have the strategic and governance skills, and that I have demonstrated the commitment needed to work actively and effectively with other Directors and staff.

PROPOSER

John McCullagh
Yowani Country Club
Board Chairperson

SECONDER

Garry Heald
ACT Monaro District Golf Association
President